

Making use of Monitoring & Evaluation insights to develop the overall institutional perspective leading to the creation of Impact Pathways and Theories of Change

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Knowledge Management to Spur Innovations



Discovery

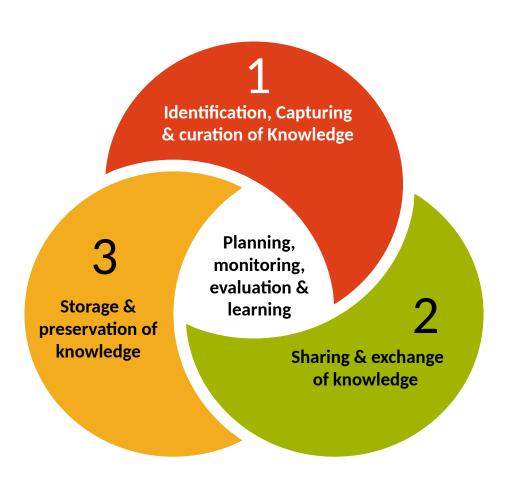
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Proof of concept/
Testing

Tested & Ready for Uptake

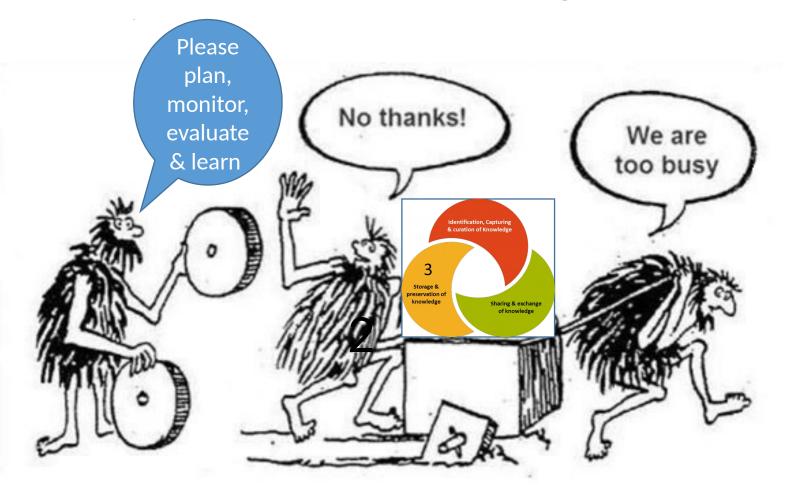
Taken up by next users/
Scaled

Planning, Monitoring, Evaluation & Learning within a KM Context



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Can we do KM without Planning, Monitoring Evaluation and Learning?



- Define the goal (higher-level objective) of Knowledge management
- Translate the goal into an impact statement



program or activity

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These are often mirror images of one another

Focus on creating a logical/causal linkages backwards ...from outcome...from output...from output...from input Immediate or intermediate results of the activities and Activities required to outputs, such as changed **Impact** produce each output behaviors, increased collaboration **Pathway Impact** Inputs **Activities Outputs Outcomes** The resources needed to The tangible products or Longer-term outcomes, services to be delivered such as increased undertake the knowledge capturing and sharing to achieve the outcomes. efficiencies in service

such as a policy document.

knowledge sharing budget

a governance structure, a

delivery, cost or time

savings, improved

quality of service

5

4 Create metrics for each of the result levels

Process Indicators

Activities required to produce each output

Outcome Indicators

Immediate or intermediate results of the activities and outputs, such as changed behaviors, increased collaboration

Inputs

Activities

Outputs

Outcomes

Impact

The resources needed to undertake the knowledge capturing and sharing program or activity

Input Indicators

The tangible products or services to be delivered to achieve the outcomes, such as a policy document, a governance structure, a knowledge sharing budget

Output Indicators

Longer-term outcomes, such as increased efficiencies in service delivery, cost or time savings, improved quality of service

Impact Indicators

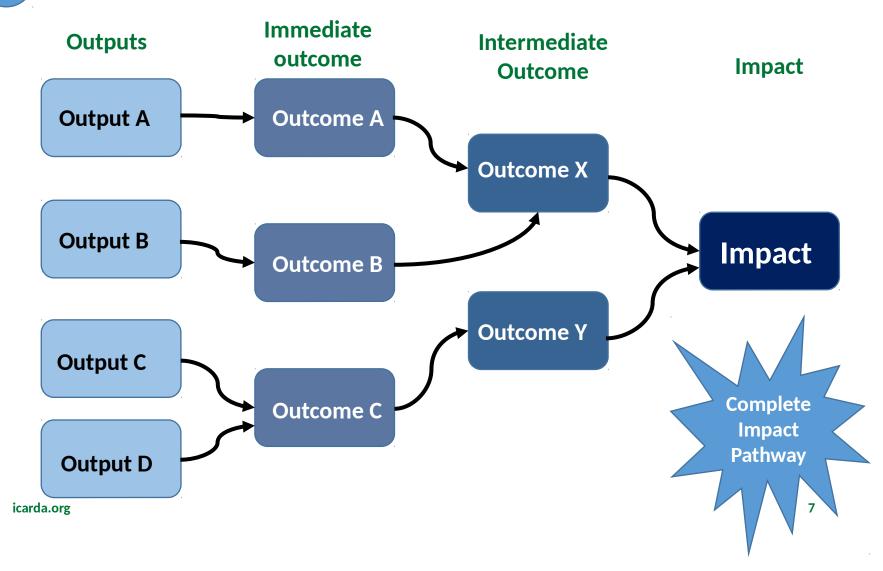
01 - KM RESULTS MEASUREMENT

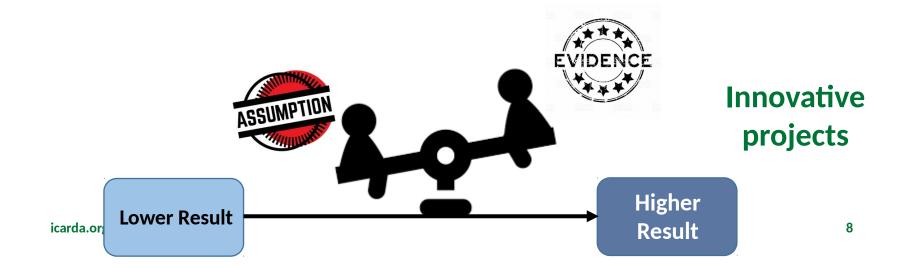
Basis for KM results monitoring and evaluation to examine extent of achievement (or lack thereof) of envisaged results



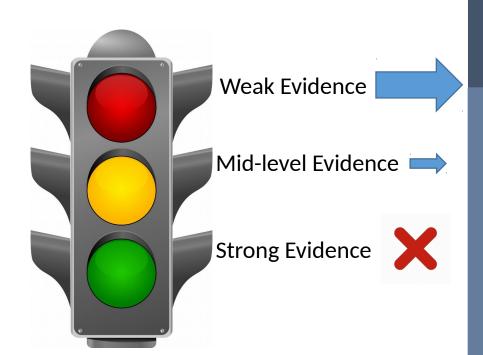
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4 Completing all the impact pathways





Evaluate the strength of the evidence



02 - LEARNING AGENDA

Implementation of the learning agenda leads to generation of lessons learned. They serve to strengthen linkages or alert project team to revisit a hypothesized pathway to impact



7 Examine the risks associated with the assumptions

Assumption does not hold Risk mitigation measures

Probability of risk occurrence

3rd Priority for risk monitoring and mitigation

1st priority for risk monitoring and mitigation

Last priority for monitoring and mitigation

2nd Priority for risk monitoring and mitigation

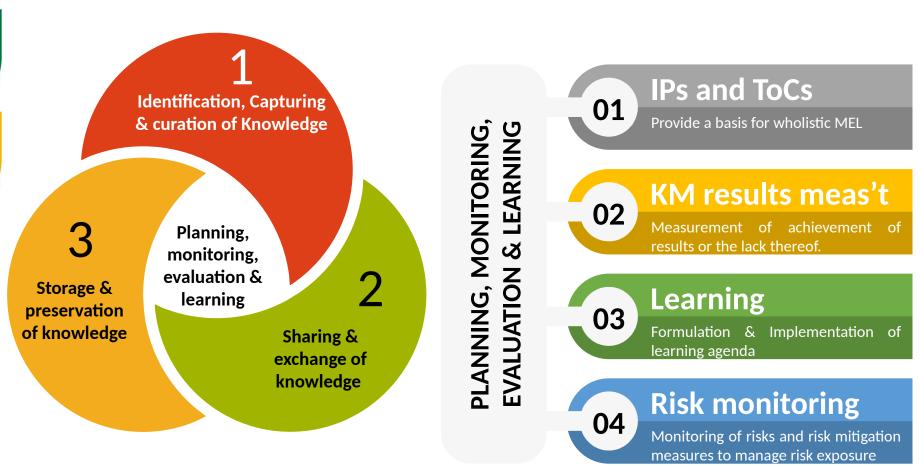
Level of consequence if risk occurred

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03 – RISK MONITORING

Potentially informs the project team of trends in the external environment and extent to which corrective measures have been deployed to manage the external factors

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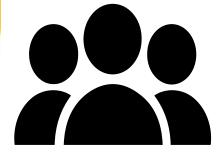
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Practical Exercise

Impact Pathways and Theories of Change within the context of the CoPs in Place

SLM CoP



The role of the Community of Practice in prioritizing and addressing the needs of SLM stakeholders

Livestock CoP



The role of the Community of Practice in facilitating contextually-relevant innovation platforms

Traditional Knowledge CoP



role of the The Community of Practice in sharing and collaboration on expert knowledge and innovations that can improve livestock health and productivity

Innovation Platforms CoP



The role of the Community of Practice in supporting the collection of traditional knowledge and conduct cross-discipline research