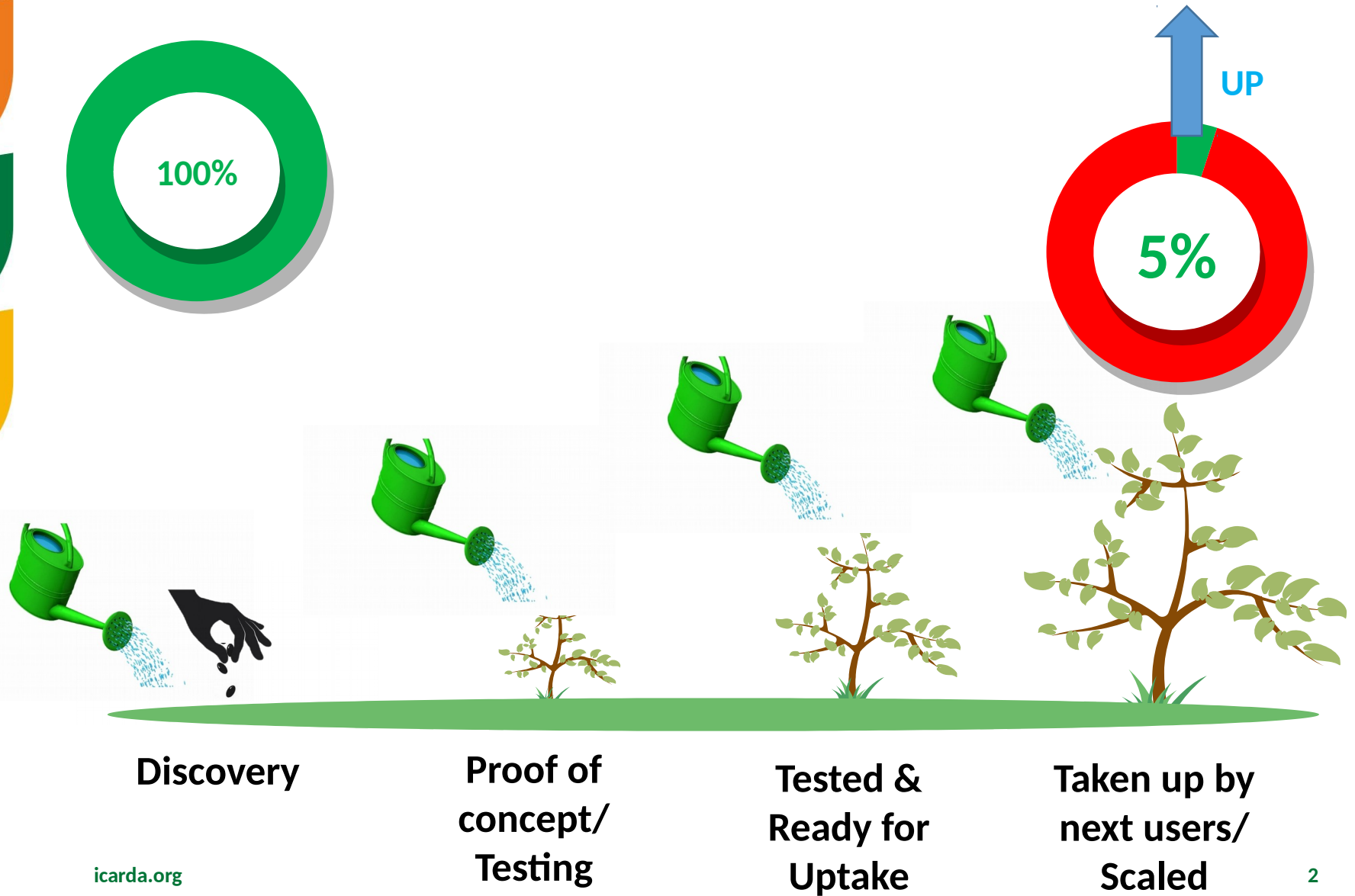


Making use of Monitoring & Evaluation insights to develop the overall institutional perspective leading to the creation of Impact Pathways and Theories of Change

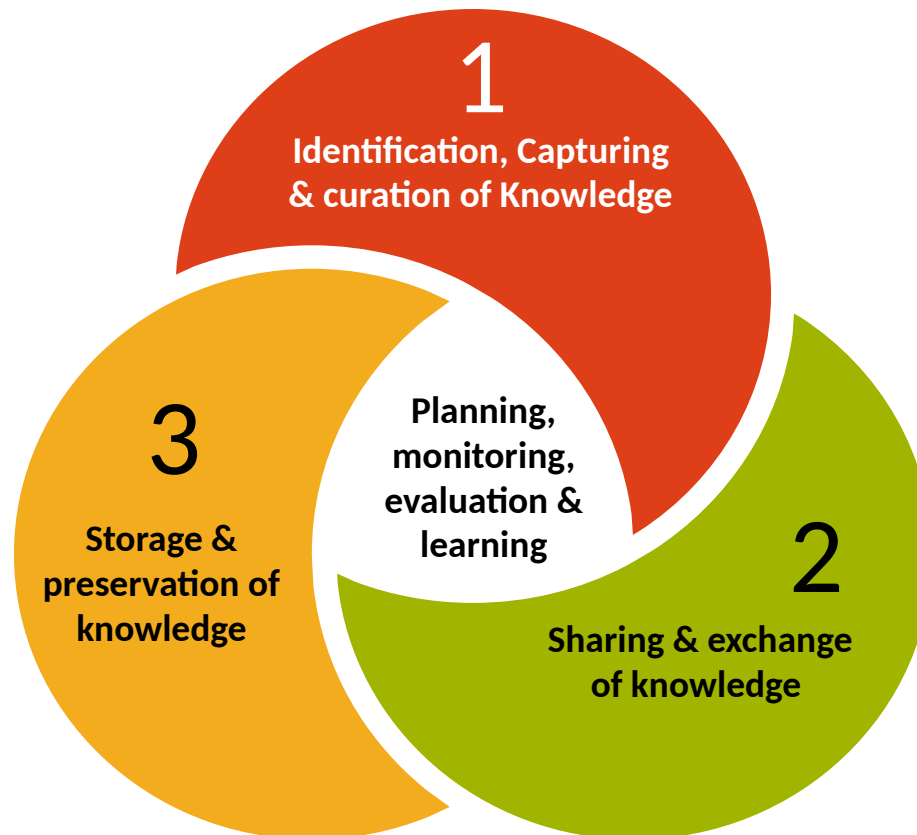
Innocent Bikara

15-November-2019

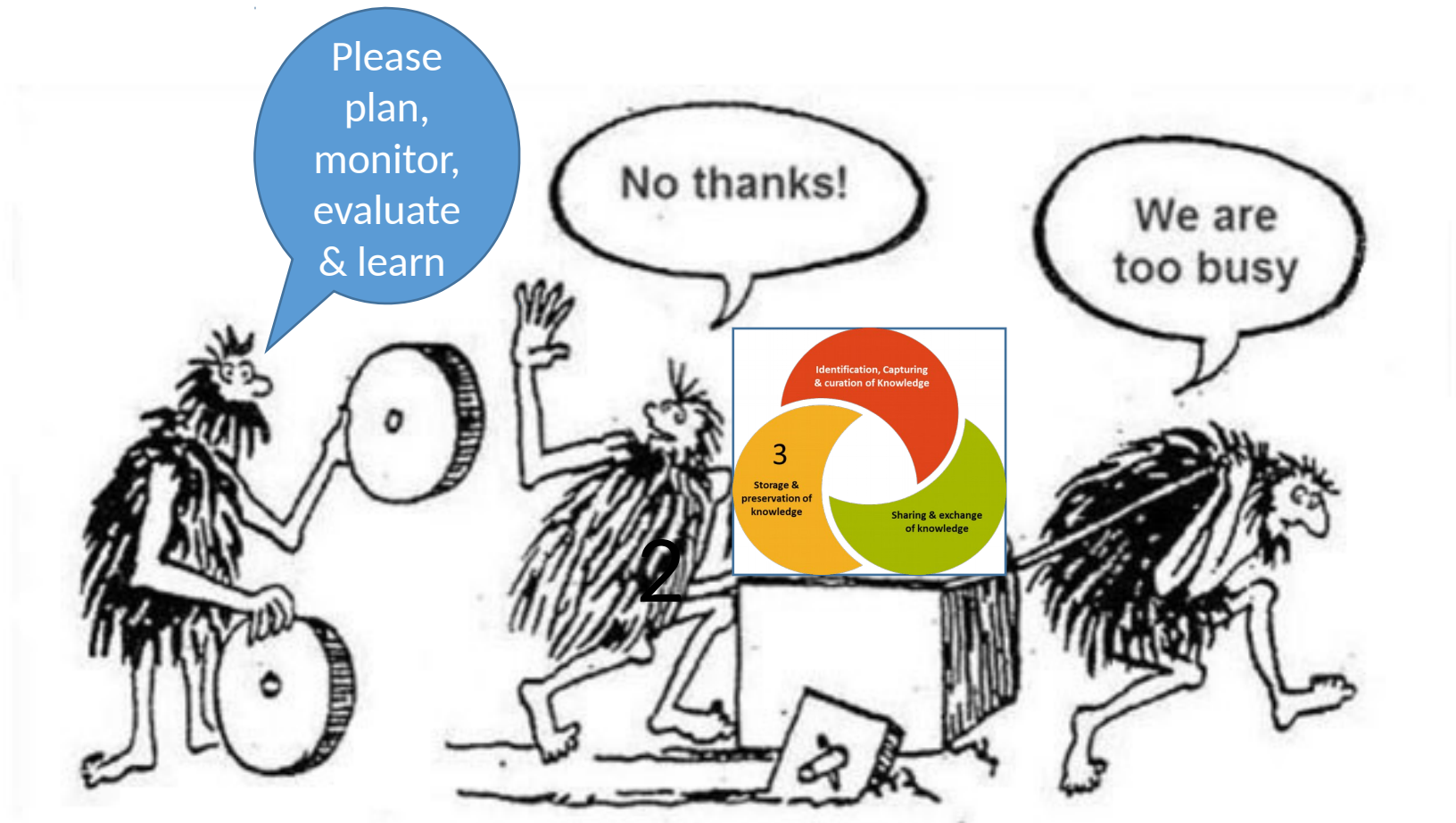
Knowledge Management to Spur Innovations



Planning, Monitoring, Evaluation & Learning within a KM Context

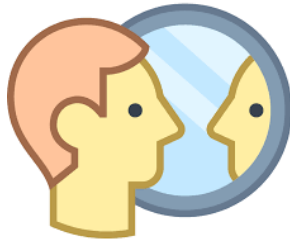


Can we do KM without Planning, Monitoring Evaluation and Learning?



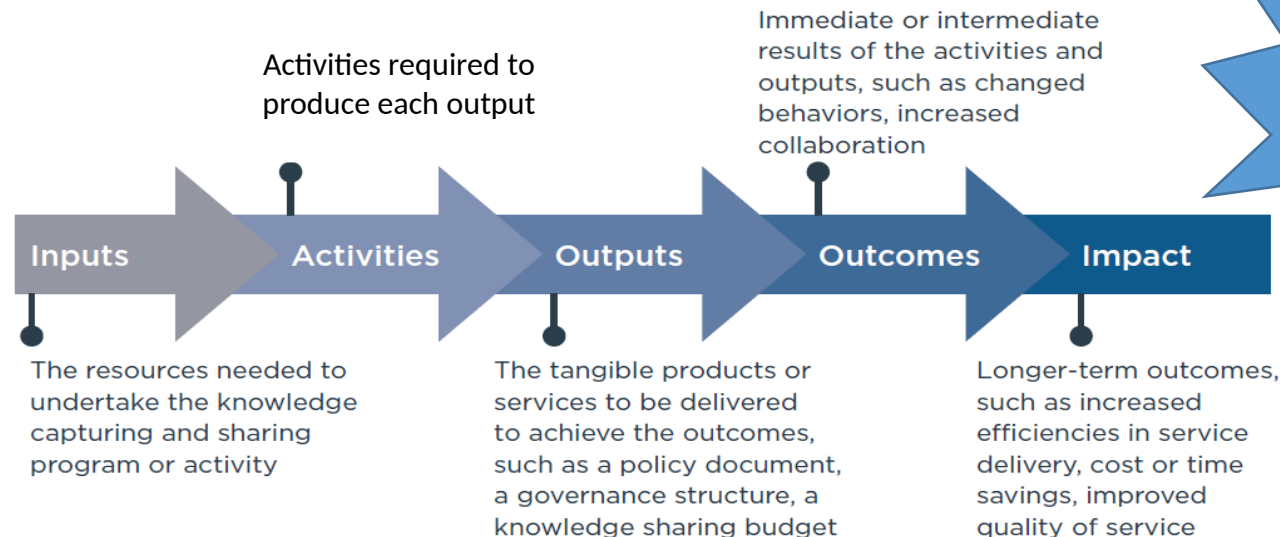
Strategic Use of PMEL in KM (IPs & ToCs)

- 1 Define the goal (higher-level objective) of Knowledge management
- 2 Translate the goal into an impact statement



These are often mirror images of one another

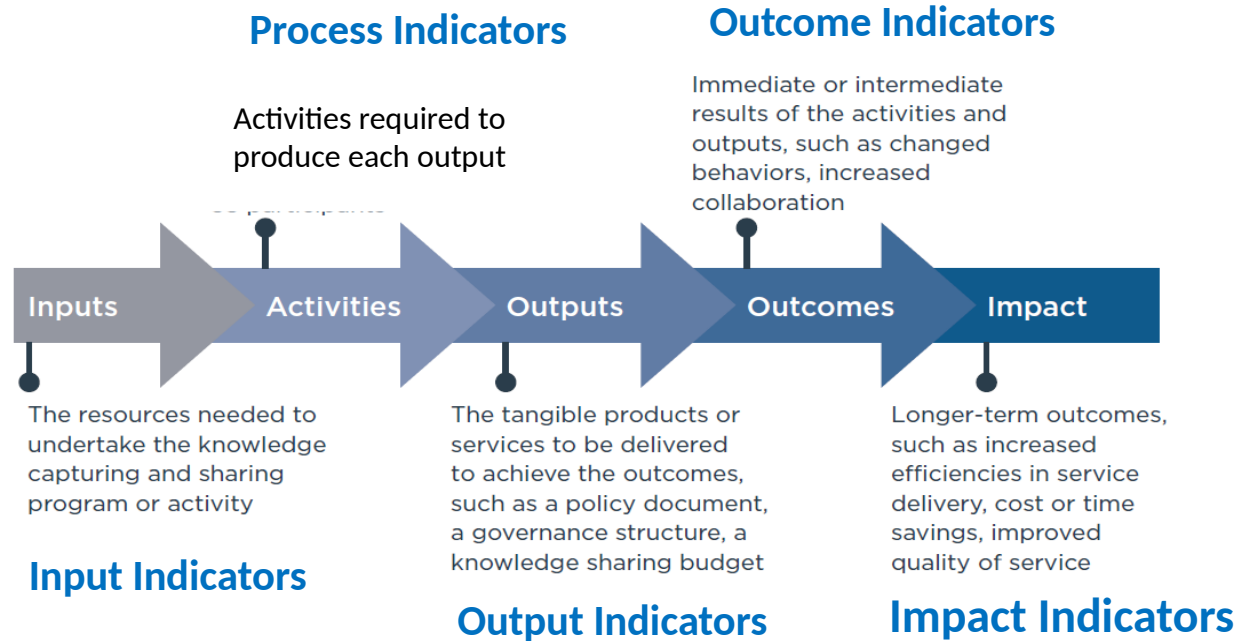
- 3 Focus on creating a logical/causal linkages **backwards** ...from outcome...from output...from output...from input



Strategic Use of PMEL in KM (IPs & ToCs)

4

Create metrics for each of the result levels



01 – KM RESULTS MEASUREMENT

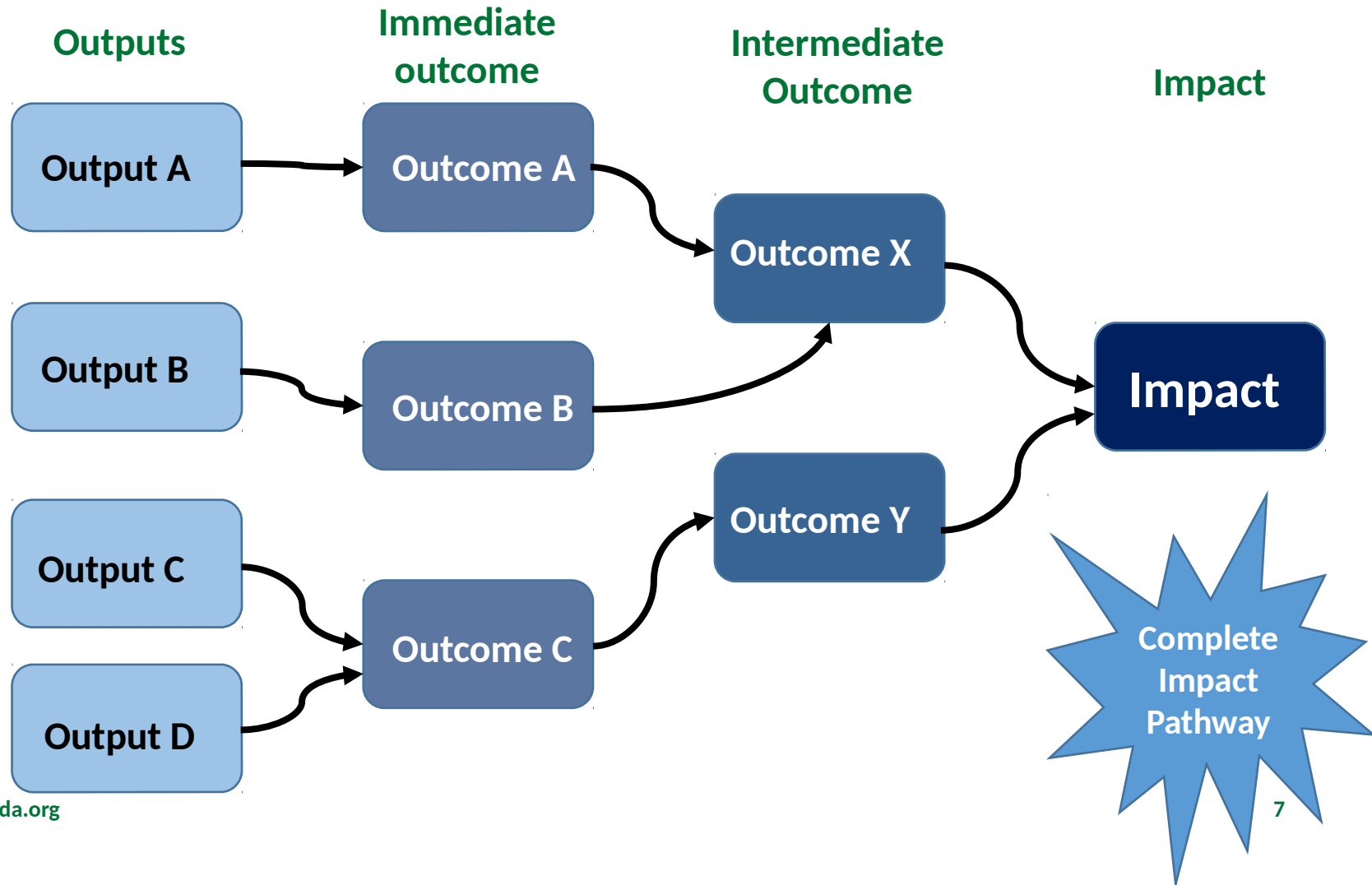
Basis for KM results monitoring and evaluation to examine extent of achievement (or lack thereof) of envisaged results



Strategic Use of PMEL in KM (IPs & ToCs)

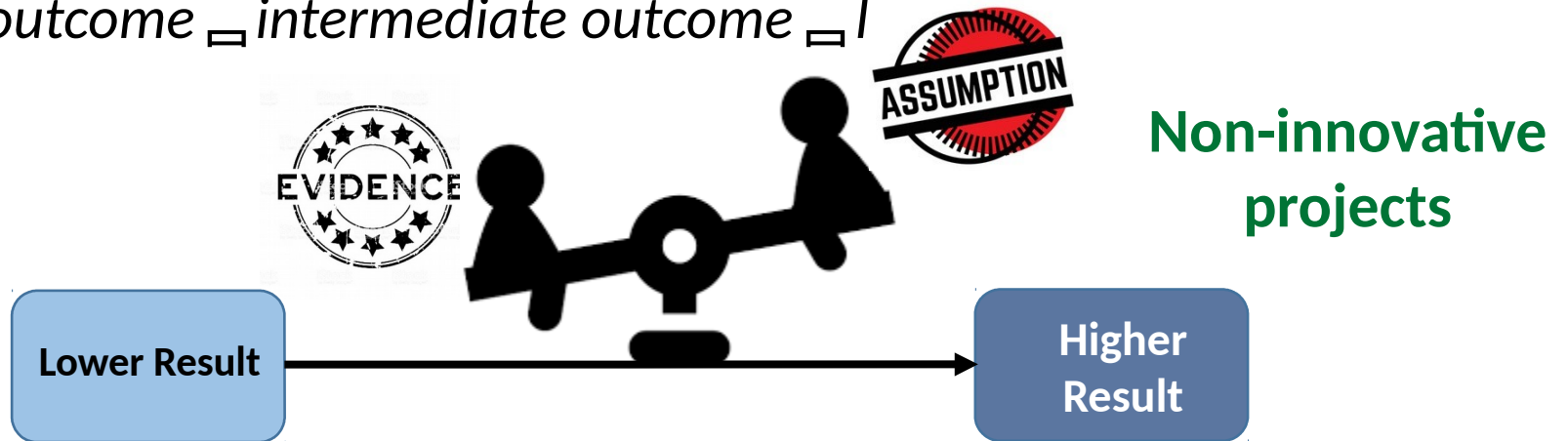
4

Completing all the impact pathways



Strategic Use of PMEL in KM (IPs & ToCs)

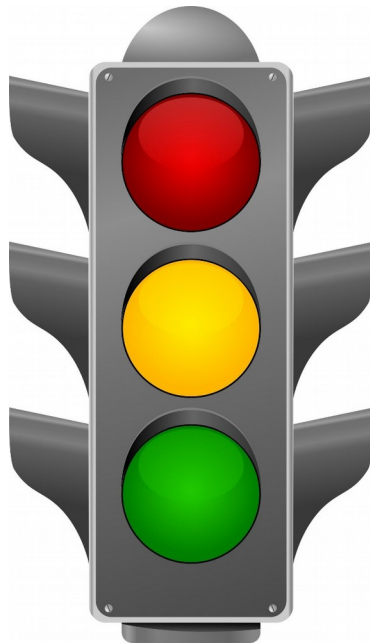
- 5 For each linkage, i.e. $output \sqsubseteq immediate$
 $outcome \sqsubseteq intermediate$ $outcome \sqsubseteq I$



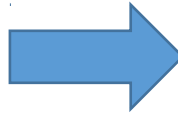
Strategic Use of PMEL in KM (IPs & ToCs)

6

Evaluate the strength of the evidence



Weak Evidence



Mid-level Evidence



Strong Evidence



02 - LEARNING AGENDA

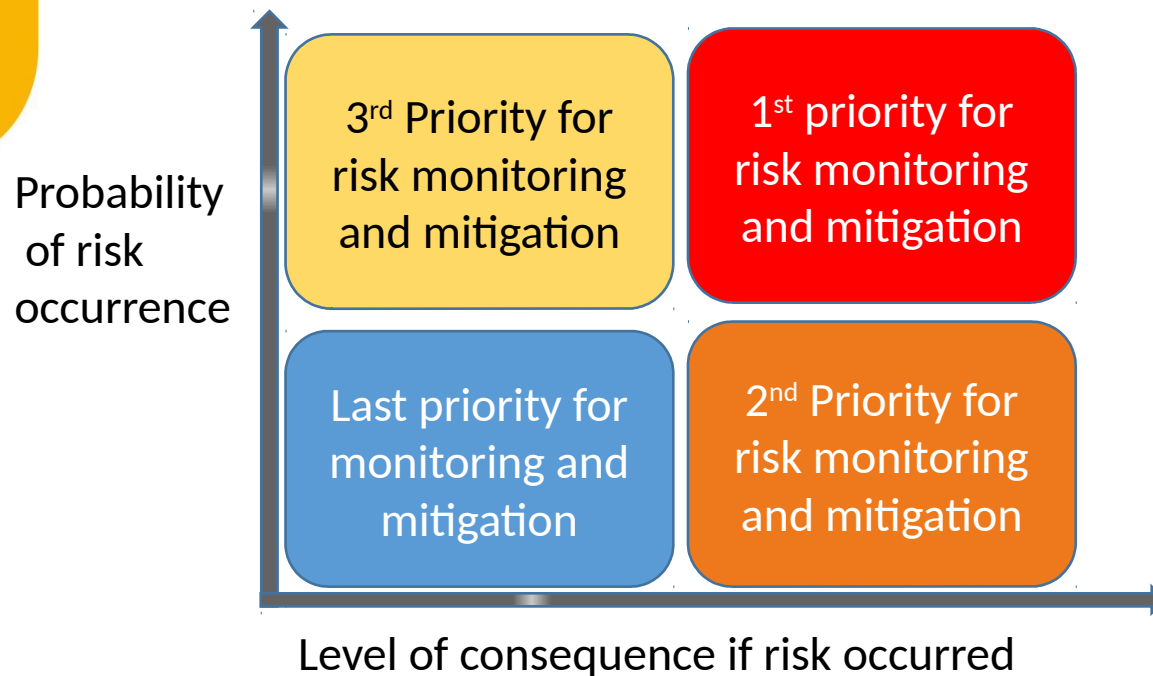
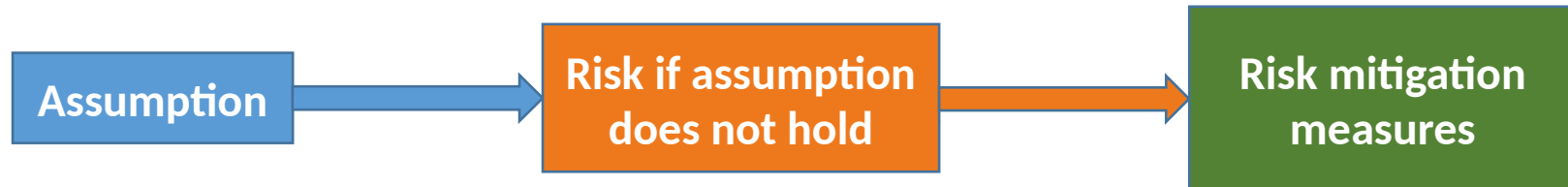
Implementation of the learning agenda leads to generation of lessons learned. They serve to strengthen linkages or alert project team to revisit a hypothesized pathway to impact



Strategic Use of PMEL in KM (IPs & ToCs)

7

Examine the risks associated with the assumptions



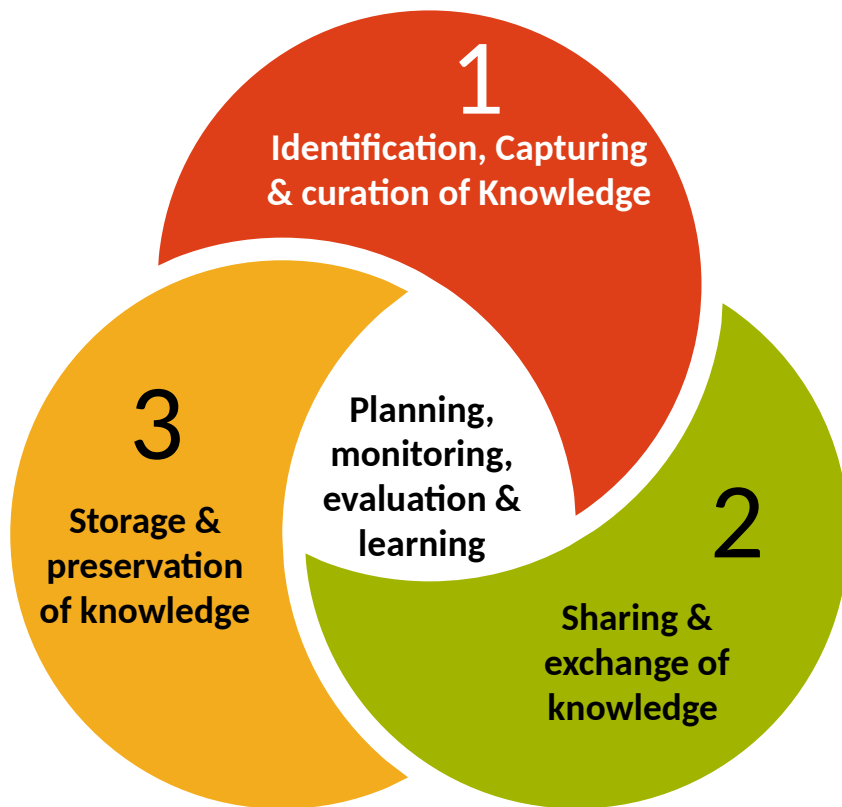
icarda.org

03 – RISK MONITORING

Potentially informs the project team of trends in the external environment and extent to which corrective measures have been deployed to manage the external factors



Planning, Monitoring, Evaluation & Learning within a KM Context



PLANNING, MONITORING, EVALUATION & LEARNING

01

IPs and ToCs

Provide a basis for wholistic MEL

02

KM results meas't

Measurement of achievement of results or the lack thereof.

03

Learning

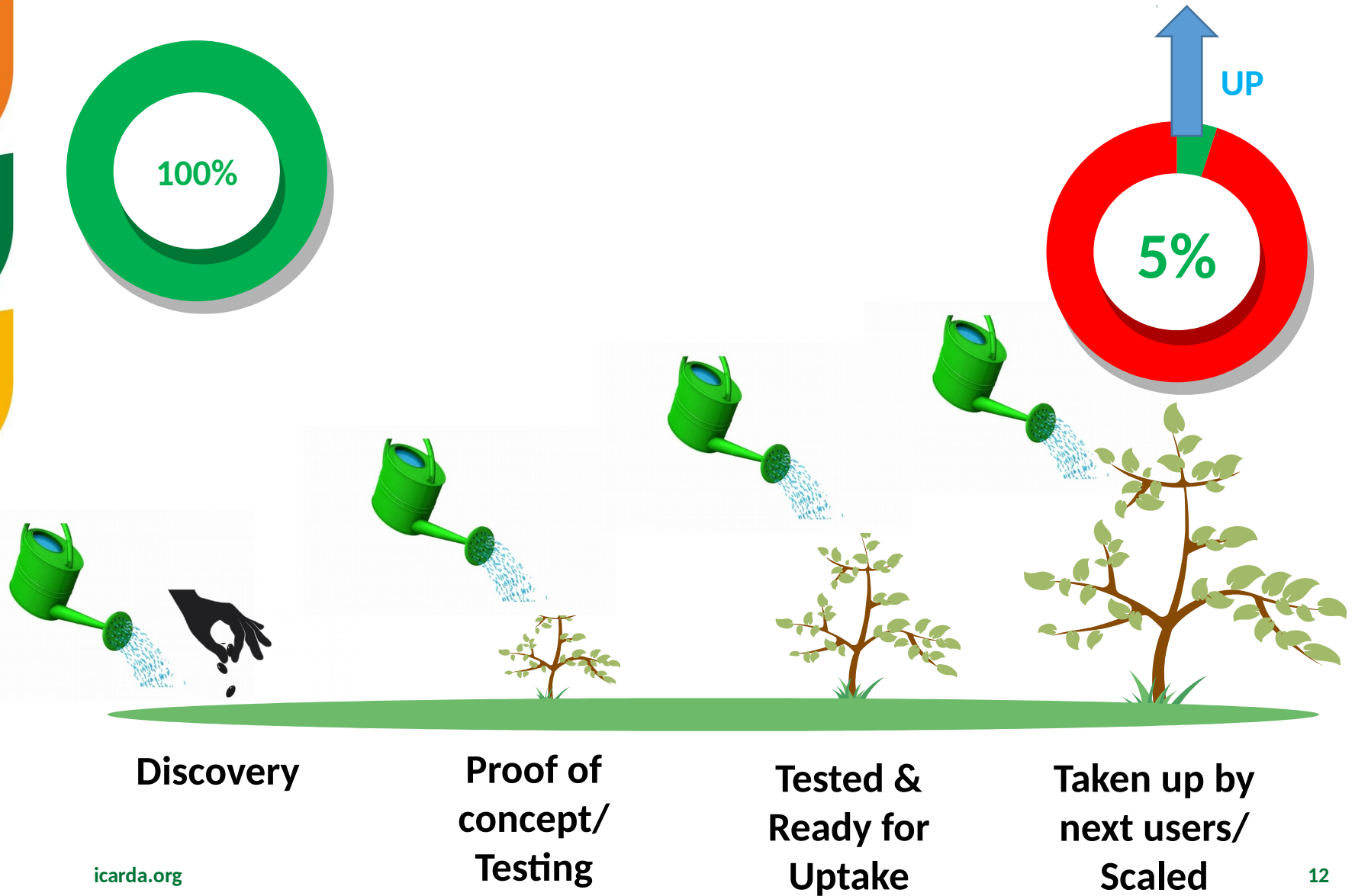
Formulation & Implementation of learning agenda

04

Risk monitoring

Monitoring of risks and risk mitigation measures to manage risk exposure

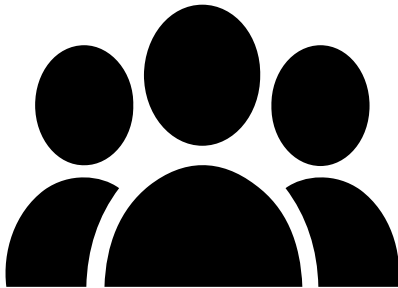
Knowledge Management to Spur Innovations



Practical Exercise

Impact Pathways and Theories of Change within the context of the CoPs in Place

SLM CoP



The role of the Community of Practice in prioritizing and addressing the needs of SLM stakeholders

Livestock CoP



The role of the Community of Practice in facilitating contextually-relevant innovation platforms

Traditional Knowledge CoP



The role of the Community of Practice in sharing and collaboration on expert knowledge and innovations that can improve livestock health and productivity

Innovation Platforms CoP



The role of the Community of Practice in supporting the collection of traditional knowledge and conduct cross-discipline research