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Livestock

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SmaRT-Ethiopia Program: Update report on partners and actors landscaping and engagement

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CGIAR is a global partnership that unites organizations engaged in research for a food-secure future. The CGIAR Research Program on Livestock provides research-based solutions to help smallholder farmers, pastoralists and agro-pastoralists transition to sustainable, resilient livelihoods and to productive enterprises that will help feed future generations. It aims to increase the productivity and profitability of livestock agri-food systems in sustainable ways, making meat, milk and eggs more available and affordable across the developing world. The Program brings together five core partners: the International Livestock Research Institute (ILRI) with a mandate on livestock; the International Center for Tropical Agriculture (CIAT), which works on forages; the International Center for Research in the Dry Areas (ICARDA), which works on small ruminants and dryland systems; the Swedish University of Agricultural Sciences (SLU) with expertise particularly in animal health and genetics and the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) which connects research into development and innovation and scaling processes.

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1 Introduction

For the implementation of the Ethiopia priority country program on Small Ruminant Value Chain Transformation (SmaRT-Ethiopia), national partners play a key role in all research and development activities. The Theory of Change developed for the SmaRT program also requires direct involvement of or strong relationships with a very diverse set of actors along the small ruminant (SR) value chain. In August 2019, the SmaRT team systematically reviewed partners and actors in the SR value chain and developed plans for engagement with national and local level partners and actors. The objective of this update report was to review the relationship with partners and actors at national and local level and to review progress related to the engagement plans.

2 Process for the update

We arranged the review in two steps. Helen Altshul (ILRI) facilitated a virtual meeting on 26 March 2021 where Aynalem Haile (ICARDA), Barbara Rischkowsky (ICARDA) and Siboniso Moyo (ILRI), who share responsibilities of the leadership of SmaRT Ethiopia, revisited the list of stakeholders at national level and reviewed the progress made on the previously agreed engagement plan.

To review relations and capture engagement activities with stakeholders at local level, Tesfaye Getachew Mengistu (ICARDA) coordinated reporting on actions taken in July 2021 with the colleagues responsible for implementation of the interventions on the ground which included Mesfin Mekonnen (ILRI), Abiro Tigabie (ICARDA), Mamusha Lemma Woldegiorgis (ILRI) and Jane Wamatu (ICARDA).

3 Results

Key partners and actors at the national level and their roles listed in 2019 did not change so there was no need to update the list presented in the [previous report](#). We also briefly revisited the relationship matrix. Current relationships with the partners and actors were scored as positive, neutral, mixed, challenging or non-existent. We made no changes except that we agreed instead of the Minister of Agriculture we should target the State Minister of Livestock for policy advocacy given that the Ministers of Agriculture have changed frequently in the past and the upcoming elections. We then focused on reporting progress and actions taken compared to the engagement plan designed in August 2019 (Table 1). At the time of the assessment in March 2021, not much progress had been made on the ambitious engagement plan at national level which was mainly caused by the Covid situation. Therefore, we limited the updated plan for the remaining part of 2021 to the most important actors. However, first the upcoming national election and subsequently the escalating conflict within Ethiopia did not allow us to implement the limited plan for the national level could not be implemented.

At the local level, we updated the list of partners with regard to contact persons (Table 2). As field activities could be pursued at least partially in 2020 and 2021, much more engagement with local level partners and actors took place (Table 3). A major avenue for active engagement of local partners was the establishment of Communities of Practice at the sites and the subsequent meetings which were particularly successful for sheep fattening. Stakeholders active at community level also got engaged through Community Conservations related to collective action, feeding and health. These two avenues helped to establish closer relations with diverse public services offered by district offices and with a few NGOs. Not much progress could be made with private input and service suppliers given their limited presence.

4 Conclusions

Due to the combination of the pandemic and the security situation, we did not succeed in implementing the engagement plans at national level and also could not systematically implement the plans at local level although good progress was achieved in engaging public service providers. For the future of the SmarT program in the new One CGIAR Initiative or other value chain related projects, we consider the systematic partnership landscaping approach as very useful. We also note that a full picture of the partnership landscape would require the inclusion of the views and perceptions of the key partners. We did not get a chance to introduce and test 'health checks' with key partners – something to be explored in the future.

Table 1. Progress on Engagement Strategy for Key Stakeholders at national level

Power	Stakeholder name and contact	Plan designed in August 2019				Actions taken till March 2021 and plans
		What is your general engagement strategy?	What specific activities will you do?	Who will do them and when?	What materials or products are needed?	
HIGH	Meat Producers and Processors Association (MPPA)	Provide information on quantity, quality, type of meat from each project site	<ul style="list-style-type: none"> Organize field visit for them to see the work on the ground 	National Coordinator with support from Getachew – Q1 2020	<p>Information leaflet for each site</p> <p>Comment: not done but this is still a good idea, to highlight breeds, meat quality, etc.</p>	<p>At site/regional level, Girma visited sites recently and talked to some of the traders, with the idea to link them with project cooperatives.</p> <p>We are also working on linking slaughterhouses to cooperatives (Alana slaughterhouse to Konso goat cooperatives).</p> <p><u>Plan:</u> Need to develop a marketing strategy to identify one or two agro-industrial parks to demonstrate the value of small ruminants. State Minister is keen to see the CGIAR demonstrating feasibility. Trip should be organize a trip.</p>
HIGH	Minister of Agriculture	Brief him on the small ruminant work in Ethiopia	<ul style="list-style-type: none"> Organize a meeting to describe project and 	Boni together with State Minister Gebre (& Jimmy) – Q4 2019 Boni – Feb 2020	Project briefing note (one-page) – Mireille to help	<p>No action taken due to Covid and other priorities.</p> <p><u>New plan:</u> Current Minister of Agriculture is busy with elections; perhaps the</p>

			<p>give briefing note</p> <ul style="list-style-type: none"> • Ask if we can present the project to donor group in RED&FS – Arrange a visit to ILRI Addis campus 	Boni – Q1 2020		<p>new Minister can be engaged in second half of the year. Instead focus on the State Minister for Livestock in 2021. He is on ILRI Board and friendly to CGIAR. Aynalem to meet him end of March. Invite him to celebration of CBPP in September. [Note that field travel will be reduced before elections in June.] It is still relevant to present the project to donor group in RED&FS (Boni to follow up)</p>
HIGH (NEW)	DONORS	<p>SDC asked A4NH to develop proof of concept for nutrition in pastoral areas up to December 2021. Now starting to think about a larger program for EA Region, under One CGIAR, starting 2022.</p> <p>Mastercard Foundation opened</p>	<ul style="list-style-type: none"> • Bring in Small Ruminant component to planning for SDC regional program • Talk to Mastercard Foundation HQ 	<p>Boni</p> <p>ILRI DG</p>		<p>CBBPs are included in WB project in Ethiopia, also applied for consultancies under LSDP and put in a proposal to BMGF</p> <p>Generally, managing funding that comes through Govt of Ethiopia is difficult, but we can cooperate with them when requested.</p> <p>Other sources to explore: Small funding possibly available from Embassies, c\$100K. IFAD Country Office, GIZ, USAID</p>

		<p>office in Addis, focus on youth.</p> <p>Keep an eye on One CGIAR Initiatives and possibility of incorporating work on small ruminants – both the Livestock and Sustainable Intensification and the Regional Integrated Initiatives</p>	<ul style="list-style-type: none"> Regional ILRI Reps to bring into discussions in EA and WA 	Boni, with Amos and Augustine		
MEDIUM-HIGH	Veterinary Drug and Feed Administration and Control Authority (VDFACA)	Raise issues of trust with quality of inputs among producers	<ul style="list-style-type: none"> Identify areas of concern, with help from HEAL/HEARD projects Organize a meeting 	National Coordinator with Solomon – Q1 2020	Issue brief on current gaps	<p><u>Plans:</u> Aynalem to discuss with Solomon about complementarities – how HEARD is progressing with improving quality of veterinary services and developing public-private models, who to talk to about HEAL</p> <p>HEARD – ILRI works with EVA, Ministry has no control over allocations</p> <p>HEAL – ILRI is a partner to VSF on food safety/One Health</p>

MEDIUM-HIGH	State Minister for Marketing	Will be informed by MPPA engagement, practical plans for SmarT Pack project, and new Ministry strategy		Later in 2020		Possibly a workshop on marketing to be organized by Girma later in 2021, would be a way to invite somebody from the Ministry
MEDIUM-HIGH	State Minister for Extension	Provide information on relevant issues	<ul style="list-style-type: none"> Summarise extension issues (from LFSDP) in meeting already planned 	Boni to confirm dates with Ministry – Q4 2019	Summary of issues arising from LFSDP	Boni had some interactions with the Director of Extension Would still be good to talk to State Minister
MEDIUM-HIGH	Cooperative Promotion and Development Agency (CPDA)	Identify obstacles in current regulations that inhibit local Cooperatives from flourishing	<ul style="list-style-type: none"> Analyse issues in project sites liaising with ADDG and NGOs Discuss regulations with national official to understand how local Cooperatives 	National Coordinator with NGOs e.g. Agriterra – Q1/2 2020	Analysis of issues	Cooperative Bureaus at regional level are helping with establishment of farmer cooperatives, but rules are not flexible, e.g. limit to numbers of cooperatives per Kebele and requirement for educational level that excludes women. Still could be helpful to talk to the Director of the CPDA (Osman) at federal level – Aynalem to follow up. Will first collect issues/questions from the project sites to discuss with him.

			fit in the system			
MEDIUM-LOW	National Veterinary Institute (NVI) and Pan-African Veterinary Vaccine Centre of AU (PANVAC)	Involve in strategy for accessing vaccines for major diseases of small ruminants	<ul style="list-style-type: none"> Discuss dissemination of vaccines to regions 	Barbara W to advise		There is still an issue of access to vaccines. Project has a list of vaccinations needed to protect breeding rams. Some are not available and others are distributed evenly to regions not taking needs into account. Engage with the new ILRI Herd Health lead once in post.
MEDIUM-LOW	National Animal Health Diagnostics Centre (NAHDIC)			Barbara W to advise		NAHDIC was involved in the analysis of samples from sites, and Barbara W. had a good relationship with them. Find out with Mesfin if there are any issues.
MEDIUM-LOW	ACDI/VOCA	Discuss findings of their analysis of feed sector	<ul style="list-style-type: none"> Organize a one-day feeds workshop to discuss what is happening nationally 	Jane, Boni, National Coordinator		No meetings took place. Michael B was not in Addis after March 2020. Jane was relocated to Kenya for the time being.
LOW	Ethio-Feed	Follow up on possibility of feed	<ul style="list-style-type: none"> Identify demand at local level for 	National Coordinator		Fell through the cracks due to Covid. Ethio-Feed was interested in getting involved in the Small Ruminant

		supplies for small ruminants	types/costs of feed			sector, so had idea of piloting feed for sheep fattening. Aynalem can talk to the Director to find out more information and then relay to Jane who is thinking about different mixes needed.
LOW	Scaling Cluster (CNFA, SNV, MFM, Mercy Corps)		<ul style="list-style-type: none"> Organize meeting on scaling possibilities 			<p>Have been previously invited to stakeholder meetings; SNV was sometimes interested, but this did not lead anywhere. NGOs have their own activities that they want to implement.</p> <p>Seek advice through the ongoing scaling scan workshop/follow up process.</p> <p>Working in Tunisia with Udo, who has a GIZ background.</p> <p>For scaling, we might need a person to take responsibility for that.</p>
LOW	Private Sector (MFIs, Business Development Services)	Depending on outcome of scoping studies	<ul style="list-style-type: none"> Follow up internal meeting on scaling possibilities with I@S 			<p>Will be probably discussed in the scaling scan/workshop</p> <p>CRP Livestock agribusiness person who was meant to help with this but did not deliver.</p>

LOW	Goat Centre of Excellence	Develop a relationship to find out what they are doing and how we can engage better		Aynalem and Tesfaye		Also applies to the goat national coordinator, now in Afar – Aynalem to follow up. Have collaborated with Sheep Centre of Excellence and that has worked well.
LOW	Edenfield Forages + other companies		<ul style="list-style-type: none"> • Follow up with Forage Seed Project 	Melkamu and National Coordinator		Needs to be revisited : GIZ forage seed project had done an analysis of players in the sector, access to forage seeds is usually the bottleneck. Barbara to check with Jane.

Table 2. Updated list of contact persons for local partner institutions at local level, their roles and current relationship status

Institution	Department	Contact Person	Role	Current Relationship Status (positive, neutral/mixed challenging)
GOVERNMENT				
Ministry of Agriculture	Livestock	<ul style="list-style-type: none"> • Dr. Fekru Regassa, State Minister for livestock • Dr. Thomas Chernet, LFSDP head 		Positive
Amhara Regional Bureau of Agriculture	Amhara Livestock Resource Development and Promotion Agency	<ul style="list-style-type: none"> • Debebe Admassu, Head of the Agency • Fentie Bishaw, vice head of the Agency • Muluken Asmamaw– LFSDP representative 	<ul style="list-style-type: none"> • Promote small ruminant projects/plans • Incorporate developed packages into their development plan 	Positive
SNNPRS Bureau of Livestock and Fishery Resources	SNNP Regional State Livestock and Fisheries Bureau	<ul style="list-style-type: none"> • Zeinu Bilka, Head of Bureau. • Dr. Berhanu Alemayehu, Director of Veterinary Services Directorate, • Dr. Melesse Gashe Input Director • Tenagnework Asefa, LFSDP livestock expert 		Positive
District Livestock Agency/Office	Menz Mama and Menz Gera districts office in Menz	<ul style="list-style-type: none"> • Hailu Eshete, Team leader, Extension communication, Menz Mama office of agriculture 	<ul style="list-style-type: none"> • Extension service (breeding, feed development and feeding and health) to farmers • Castration, deworming, vaccination 	Positive
		<ul style="list-style-type: none"> • Tesfaye Derbe, Team leader, animal production, Menz Mama office of livestock and fishery 		
		<ul style="list-style-type: none"> • Getacher Shewaye, Menz Gera District livestock and feed development expert 		Positive
	Doyogena District office	<ul style="list-style-type: none"> • Dr. Negash Desta, Head, Livestock and Fishery office 		Positive

Institution	Department	Contact Person	Role	Current Relationship Status (positive, neutral/mixed and challenging)
		<ul style="list-style-type: none"> • Temesgen Alemu, Doyogena district livestock extension expert • Tesfaye Hadero, Doyogena district small ruminant expert • Alemayehu Jarsa, feed and Nutrition team leader, Doyogena • Bereket Erseno, Feed development and use expert 	<ul style="list-style-type: none"> • Organizing farmers • Forage plantation • Technical guide and follow-up 	
	Abergelle and Zequala district office	<ul style="list-style-type: none"> • Alabachew Belay, Abergelle livestock extension expert • Aklil Abay, Zequala district livestock extension expert • Abebe sahile, Ziquala district veterinarian • Shambel, Dehana district LFSDP coordinator • Abebe Gebeyaw, Wag Hemra Zone Livestock and Fishery 		Positive
	Adiyo District, Bonga	<ul style="list-style-type: none"> • Takele W/Michael, Adiyo animal breeding expert • Taye Takele and Abera Abate, Kaffa Zone Livestock extension office head and animal breeding expert, respectively 		Positive
Bureau of women, youth and children	Menz Gera, Menz Mama, Doyogena, Abergelle, Zequala and Adiyo district office	<ul style="list-style-type: none"> • Lemlem Negash, Gender team leader, Menz Mama office of women, children, and youth • Solomon Hailu, Menz Gera district team leader for youth organization • Berhane Wachemo, Doyogena district head of the office 	<ul style="list-style-type: none"> • Youth empowerment • Women mainstreaming and empowerment • Capacity building 	Positive

Institution	Department	Contact Person	Role	Current Relationship Status (positive, neutral/mixed and challenging)
		<ul style="list-style-type: none"> • Tesfaye Wale, Abergelle district Gender mainstreaming expert Lijalem Abera, Ziquala district Gender Expert • Fanaye Melese: Vice Head, Youth and Women’s Affairs Office, Bonga 		
Bureau of Technical and vocational enterprise/ the then Bureau of Job Creation	District level technical and vocational enterprise office	<ul style="list-style-type: none"> • Tizazu Degnet, Menz Gera district, Job creation and innovation team leader • Berhanu Woldie, Doyogena district, Head of the enterprise office • Buzayehu Eshetu Job Creation Expert Bonga, Adiyo District • Habtamu Wolde. Head of Enterprise office, Bonga, Adiyo district • Desta Tefera; Head, Youth and sport’s Office, Doyogena • Degefe Anebo; Job Creation Expert, Youth and Sports, Doyogena 	<ul style="list-style-type: none"> • Youth empowerment • Technical and Vocational Education & Training and Enterprise/Job Creation • Capacity building • Land and loan facilitation 	Neutral – needs to be developed
Bureau of Cooperative Promotion	District Cooperative Promotion Office	<ul style="list-style-type: none"> • Shewafere Gebre: Head, Cooperative Office, Menz Mama • Azalech Alemu, Coop promotion expert, Menz Mama office of cooperative promotion • Zinabu Atlaw: Head, Cooperative Office, Menz Gera) • Yelefu Belet, Menz Gera district cooperative team leader 	<ul style="list-style-type: none"> • Cooperative establishment • Youth group registration • Cooperative management training 	Neutral – needs to be developed

Institution	Department	Contact Person	Role	Current Relationship Status (positive, neutral/mixed challenging)
		<ul style="list-style-type: none"> • Abera Abuye, Head of the Doyogena District cooperative office • Degefe Derago, Doyogena district Cooperative organizer • Zeleke Arebo, Doyogena district market linkage expert • Bebrat Negama, Abergelle district cooperative expert • Nigusu, Zequala district cooperative expert • Getachew Gebeyehu and Seifu G/Medhin, Adiyu District cooperative organizers • Gizachew Mengesha and Mulugeta Tadelle, Kaffa Zone cooperative organizers 	<ul style="list-style-type: none"> • Bylaw's preparation 	
Trade and market development Bureau	District office of trade and market development	<ul style="list-style-type: none"> • Tesfaye Tafesse, Team leader, livestock marketing, Menz Mama office of trade and market development • Melaku Kibret, Menz Gera district livestock market expert • Belete Alfe, Abergelle district, Value chain expert • Sisay Nete, Abergelle Trade and Market Development office • Amrot Gebre, Kaffa Trade and Market Development office, Market linkage expert • Birhanu Wolde;Head,Enterprice office,Doyogena 	<ul style="list-style-type: none"> • Market information • Market facilities • Market linkage 	Positive

Institution	Department	Contact Person	Role	Current Relationship Status (positive, neutral/mixed challenging)
Micro finance institute	Omo micro finance, Amhara credit and saving association (ACSI)	<ul style="list-style-type: none"> • Tesfaye Chufamo, Head of Omo Microfinance, Doyogena District • TekleMariam Haile and Tibebu Tefera, ACSI Manager and customer service, respectively at Menz Mama district • Feseha Alemayehu, ASCI customer service, Menz Gera 	<ul style="list-style-type: none"> • Provision of finance 	positive
Private Feed and drug suppliers -	<ul style="list-style-type: none"> • Wedera Union • Private drug suppliers 	<ul style="list-style-type: none"> • Assefa Gebrehana, Private feed supplier at Debre Berhan • Tessema Abo, Owner Private Vet Drugs, Doyogena District • Kinfe, Owner Private Vet Drugs, Bonga 	<ul style="list-style-type: none"> • Input and service provision 	Positive
Regional Agricultural Research Institute	South Agricultural Research Institute (SARI)	<ul style="list-style-type: none"> • Derbie Gemiyo, Livestock Director 	<ul style="list-style-type: none"> • Oversee and coordinate research activities 	Very positive
	Amhara Agricultural Research Institute (ARARI)	<ul style="list-style-type: none"> • Likawent Yiheyis, Livestock Director 	<ul style="list-style-type: none"> • Oversee and coordinate research activities 	Very positive
National Animal Genetic Improvement Institute (NAGII)	Small ruminant genetic improvement	<ul style="list-style-type: none"> • Asrat Tera, Director of the institute • SeifeMichael Mamo, Small Ruminant improvement researcher 	<ul style="list-style-type: none"> • Coordinate and lead genetic improvement initiatives • Involve in digital database 	Positive

Institution	Department	Contact Person	Role	Current Relationship Status (positive, neutral/mixed and challenging)
Research Centers	Livestock research	<ul style="list-style-type: none"> • Shenkute Gosheme, Bekahegn Wondim, Zelalem Abate, Kebede H/Giorgis, CBBP team leaders at Debre Berhan, Sekota, Bonga and Areka RCs respectively. • Muluken Zeleke, Lieulseged Alemayehu and Tesfaye Abiso, feed and nutrition at Bonga, Debre Berhan and Areka RC 	<ul style="list-style-type: none"> • Implement and coordinate activities on the ground 	Very positive
Universities	Debre Berhan, Mizan Tepi, Jimma and Bahir Dar University	<ul style="list-style-type: none"> • Hulunm Gatew, V/Dean, Research and community service • Zelalem Admasu and Worku Masho, Mizan Tepi University, Animal breeding lecturer • Prof. Taye Tolemariam, Vice President, Academic Affairs • Dr. Bimrew Asmare, Associate Professor, 	<ul style="list-style-type: none"> • Provision of training, consolation • Provision of tertiary training 	
Media and communication	SNNPRS Radio and TV	<ul style="list-style-type: none"> • Bizuayehu Chaka, Southern Radio and Television Agency, Radio Program Leader, Media and Communication, Bonga • Mola Tadese; Program Leader, Media and Communication, Doyogena 	<ul style="list-style-type: none"> • Promotion of improved fattening practice • Awareness creation on business-oriented fattening 	
Private Feed and drug suppliers -	Wedera Union	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> • Input and service provision 	positive
Local administration	Bonga Kebele	<ul style="list-style-type: none"> • Ango Haile and Solomon Shaligo, Boqa Shuta Kebele Chairman and Manager, respectively 	<ul style="list-style-type: none"> • Facilitate activities 	

Institution	Department	Contact Person	Role	Current Relationship Status (positive, neutral/mixed and challenging)
NGOs	Organization for rehabilitation and Development in Amhara (ORDA), SNV, integrated land management (ILM), Inter Aid France (IAF), food for the hungry (FH)	<ul style="list-style-type: none"> • Tarekegn KAlero and Gizachew Mirkeno, IAF • Techale Gebreab and Belay Mulatu, ORDA • Mengistu Moges, FH Ethiopia • Yerga Mashele, ILM • Tafere Debalke, ORDA, Menz Gera 	<ul style="list-style-type: none"> • Support upscaling and input access 	Positive

SNNPRS = Southern Nation, Nationalities and Peoples regional State, ARARI = Amhara Agricultural Research Institute, SARI = Southern Agricultural Research Institute, NARS = National Agricultural Research System, NAGII = National Animal Genetic Improvement Institute, LFSDP = Livestock and Fisheries Sector Development Project, ORDA = Organization for Rehabilitation and Development in Amhara, ILM = Integrated land management (ILM), SNV = Netherlands Development Organization, MFI = Micro Finance Institute, ASCI = Amhara Credit and Saving Institute, FH = Food for the Hungry , IAF = Inter Aid France

Table 3. Actions taken related to the 2019 engagement plan with local level partners and actors

Stakeholder name and contact	What is your general engagement strategy?	Plan designed in August 2019			What actions have been taken since August 2019?	What actions should we take as priority before end Dec 2021?
		What specific activities will you do?	Who will do them and when?	What materials or products are needed?		
Livestock Regional Bureau/Agency	Involvement: Identifying stakeholder priorities to better tailor project activities, opportunities and benefits; providing a feedback and monitoring mechanism to ensure the project is achieving its intended results, and identifies potential unintended consequences	<ul style="list-style-type: none"> Engage them in community of practice community and District levels Organize a meeting to describe project and give briefing note and solicit the mainstreaming of adaptation of project themes into relevant policies & integration to the national funds Follow up with World Bank Livestock & Fishery Sector Development Project Provision of feedback from project activities 	<ul style="list-style-type: none"> National Coordinator and Consultant (community level) – End 2019 District level - 2020 	<ul style="list-style-type: none"> Informative material Project brochure (electronic and print) describing goals, objectives, activities, outputs, and importance of the project. Policy briefs 	<ul style="list-style-type: none"> Field visit and workshop organized in 2019 CoP established in Menz and district level experts from different disciplines were engaged No need in Doyogena as there is relatively better engagement of partners. CoP not established in Abergelle because of the political conflict Project activities being implemented as planned in the intervention calendar LFSDP representatives at federal and regional level engaged in upscaling Monitoring of the progress of activities 	<ul style="list-style-type: none"> CoP need to be established at Bonga and Abergelle (if situation allows) Document some good initiatives as case study, e.g., policy brief about cooperative formation, sire certification and dissemination

Stakeholder name and contact	What is your general engagement strategy?	Plan designed in August 2019			What actions have been taken since August 2019?	What actions should we take as priority before end Dec 2021?
		What specific activities will you do?	Who will do them and when?	What materials or products are needed?		
Regional Agricultural Research Institute (RARI)	<p>Involvement: provision of timely, accessible information regarding the project and its potential social and environmental impacts to stakeholders in order to facilitate their meaningful, effective and informed participation in project design and implementation.</p> <p>Obtain stakeholder feedback on project analysis and design, alternatives and/or decisions and consider stakeholder concerns and aspirations</p>	<ul style="list-style-type: none"> Organize field visit for them to see the work on the ground Organize a meeting to increase the available knowledge, expertise and viewpoints in the design and implementation of project activities; Provision of feedback from project activities 	<ul style="list-style-type: none"> Jane, Tesfaye, Mesfin, National Coordinator Q2, Q4 	<ul style="list-style-type: none"> Scientific reports and publications Policy briefs Press releases 	<ul style="list-style-type: none"> Planning meeting and validation workshop implemented Participatory development intervention calendar Joint monitoring of the progress in all 4 sites 	

Stakeholder name and contact	What is your general engagement strategy?	Plan designed in August 2019			What actions have been taken since August 2019?	What actions should we take as priority before end Dec 2021?
		What specific activities will you do?	Who will do them and when?	What materials or products are needed?		
Agricultural Research Centre (ARC)	Collaboration: Foster partnerships for shared accountability and responsibility. This will encompass two-way engagement, joint learning, decision making and action	<ul style="list-style-type: none"> Engagement in Community of Practice (CoP) teams at District level Support them in dissemination of the project results and promotion of proposed methodologies Provision of access to available data and research results 	<ul style="list-style-type: none"> CG Researchers, NARS Researchers Continuous 	<ul style="list-style-type: none"> Scientific reports and publications Trainings, seminars Workshops Questionnaires and surveys 	<ul style="list-style-type: none"> CBBP team leader at Debre Berhan RC engaged in CoP Various training, awareness creation and discussion led the district level extension to implement and promote project activities 	<ul style="list-style-type: none"> Complete policy brief about cooperative formation, sire certification and dissemination
Trade Office	Involvement: Identify constraints in current regulations that inhibit livestock producers from thriving in business	<ul style="list-style-type: none"> Discuss regulations on how producers can benefit in the system as regards certifications of inputs and breeding rams Hold meeting on provision of holding 	<ul style="list-style-type: none"> Jane, Esayas, Tesfaye Q2, Q4 	Information briefs on current gaps, opportunities and challenges	<ul style="list-style-type: none"> Team leader of Menz Mama district livestock marketing participated in CoP Feed safety regulatory program prepared 	<ul style="list-style-type: none"> Awareness creation on certification value on market

Stakeholder name and contact	What is your general engagement strategy?	Plan designed in August 2019			What actions have been taken since August 2019?	What actions should we take as priority before end Dec 2021?
		What specific activities will you do?	Who will do them and when?	What materials or products are needed?		
		grounds for livestock markets <ul style="list-style-type: none"> Engagement in Community of Practice (CoP) teams at District level 				
MFIs/SACCOs	Engagement: Diffusion of the results on producer groups' growth potential to enable incorporation into design of funding plans and products.	<ul style="list-style-type: none"> Stakeholder analysis and mapping Engage them into developing and increasing funding models and products for livestock producers Community of practice at community and District levels 	<ul style="list-style-type: none"> Esayas, Jane; at least 2 meetings per site per annum Q1, Q2, Q3 	<ul style="list-style-type: none"> Issue brief on current gaps Policy briefs Press releases 	<ul style="list-style-type: none"> Business model for fattening prepared Training manual for Private sector prepared ACSI manager in Menz participated in CoP 	<ul style="list-style-type: none"> Promote/aware on the business models
Technical and vocational enterprise	Engagement: Communication of skillsets required by	<ul style="list-style-type: none"> Engage in a meeting to discuss further training of youth on 	<ul style="list-style-type: none"> Jane, NARs Researchers; at least two meetings per 	<ul style="list-style-type: none"> Information briefs on current gaps, 	<ul style="list-style-type: none"> Training material prepared and translated into local languages 	<ul style="list-style-type: none"> Engage them in CoP meeting

Stakeholder name and contact	What is your general engagement strategy?	Plan designed in August 2019			What actions have been taken since August 2019?	What actions should we take as priority before end Dec 2021?
		What specific activities will you do?	Who will do them and when?	What materials or products are needed?		
	livestock producers and producer groups.	<ul style="list-style-type: none"> Entrepreneurial skills development Engagement in Community of Practice (CoP) teams at District level 	<ul style="list-style-type: none"> site per annum Q2-Q4 	<ul style="list-style-type: none"> opportunities and challenges Press releases 		
Feed processors	<p>Consultation/Inform: Provide information on quantity, quality, type of feed resources from each project site</p> <p>Follow up on possibility of feed supplies for small ruminants</p>	<ul style="list-style-type: none"> Identify demand at local level for types/costs of feed Organize a one-day feeds workshop to discuss opportunities in feeds supply and collaboration on industry-wide feed standards. 	<ul style="list-style-type: none"> Jane At least 2 meetings; In Amhara and SNNPR in Q2 	<ul style="list-style-type: none"> Information briefs on current opportunities Workshop done 	<ul style="list-style-type: none"> Feed assessment tool (FEAST) use to assess local feed availability and use CCs were also carried out in three sites except Abergelle 	
Consumer Cooperatives	<p>Involvement: Provide information on quantity, quality, type of fattened sheep from each project site</p>	<ul style="list-style-type: none"> Community of practice at community and District levels Hold meeting to solicit their 	<ul style="list-style-type: none"> Tesfaye, Mesfin together with ARC researchers Q1-Q4 	<ul style="list-style-type: none"> Non-technical information Flyers, brochures 	<ul style="list-style-type: none"> No consumer cooperative working on small ruminant 	

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		collaboration to disseminate quality aspects and health benefits of live animal and livestock-source products				
?Universities	Consultation: Gathering information or advice from and together with them and taking these views into account when making project decisions and/or setting targets and defining strategies.	<ul style="list-style-type: none"> • Provision of access to available data and research results • Engagement of MSc/PhD students from the universities • Gather studies undertaken from the Universities that are relevant to the project and identify with them areas that need further studies. • Engage in community service 	Continuous through project period	<ul style="list-style-type: none"> • Scientific reports and publications • Workshops 	<ul style="list-style-type: none"> • Debre Berhan University participated in Menz CoP • PhD and MSc students has been working on our sites • Discussion with Bonga and Debre Berhan Universities underway to engage them in project activities via their community service approach 	<ul style="list-style-type: none"> • Gather information and prepare book of abstract/thesis synthesis • Strengthen collaboration

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NGOs (Agriterra, SNV, ORDA, ILM, Inter Aid France)	Collaboration: Seek to develop a relationship to find out what they are doing and how we can engage better	<ul style="list-style-type: none"> • Hold meetings on scaling possibilities • Community of practice at community and District levels • Hold meetings to engage in experience exchange 	<ul style="list-style-type: none"> • Jane, NARS Researchers • Q2, Q4 	<ul style="list-style-type: none"> • Informative material • Scientific reports and publications • Project events • Workshops • Press releases 	<ul style="list-style-type: none"> • ORDA in Menz engaged in CoP • ORDA, ILM and SNV participated in upscaling. • More than 400 breeding sires disseminated to the community by the NGOs • Also engaged in fattening, organizing community in Menz 	
Media (TV and Radio)	Involvement: Enlist help of constructive media partners to support timely, accurate and wide dissemination of information on the project to the public Provision of adequate information and interaction to keep then updated	<ul style="list-style-type: none"> • Develop with them TV shows tracking lives of project beneficiaries • Invite them to all project events to foster dissemination of project results 	<ul style="list-style-type: none"> • NARS Researchers in continuous engagement 	<ul style="list-style-type: none"> • Informative material • Material for stories/news 	<ul style="list-style-type: none"> • Promotion through media (Radio, TV, social media) has been implemented in all the sites with different level 	

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Farmer Associations (CBBP; Youth groups)	Inform/Engage: Build and maintains constructive and sustainable relationships with stakeholders impacted over the life of a project through community fora while managing expectations.	<ul style="list-style-type: none"> Engagement in Community of Practice (CoP) teams at District level Trainings/Workshops 	<ul style="list-style-type: none"> Jane, Tesfaye, Mesfin, NARS Researchers Platforms meet at least quarterly At least 2 trainings/workshops per annum per site each for FF, genetics and health 	<ul style="list-style-type: none"> Flyers, posters in local languages 	<ul style="list-style-type: none"> Chair and vice chairperson in Menz engaged in CoP Training and workshop 	

CoP = Community of practice, CC = Community conversation, LFSDP = Livestock and Fisheries Sector Development Project = ARARI, Amhara Agricultural Research Institute, SARI = Southern Agricultural Research Institute, NARS = National Agricultural Research System, ORDA = Organization for Rehabilitation and Development in Amhara, ILM = Integrated land management (ILM), SNV = Netherlands Development Organization, MFI = Micro Finance Institute, ASCI = Amhara Credit and Saving Institute, SACCOs = Savings and Credit Cooperatives.