

Minutes of the 2nd meeting of the
CRP-GLDC Independent Advisory Committee (GLDC-IAC)
held on 17 October 2018 from 8.30 AM to 01.00 PM at ICRISAT, Hyderabad, India

1. Attendance

S. No.	Name	Role in GLDC-IAC
1	Dr Ian Barker, Head, Agricultural Partnerships, Syngenta Foundation for Sustainable Agriculture	Chair
2	Dr Ravi Prabhu, Deputy Director General – Research, ICRAF	Member
3	Dr Michael Battaglia, Research Director, Agriculture And Global Change, Commonwealth Scientific and Industrial Research Organisation (CSIRO)	Member
4	Dr Jacques Wery, Deputy Director General – Research, ICARDA, Morocco	Member
5	Dr Uma Sah, Principal Scientist (Agcl. Extension), ICAR-Indian Institute of Pulses Research (IIPR)	Member
6	Dr Geoffrey Heinrich, Senior Technical Advisor, Agriculture Livelihoods and Environment, Catholic Relief Services	Member
7	Dr Mariame Maiga, Regional Adviser Gender and Social Development, West and Central African Council for Agricultural Research and Development CORAF/WECARD	Member
8	Dr Etienne Hainzelin, Advisor of CIRAD CEO and Visiting Professor, University of Ottawa (Canada), CIRAD	Member
9	Dr Jane Ininda, Associate Program Director, Emerging Initiatives, AGRA	Member
10	Dr Devra Jarvis, Principal Scientist Agrobiodiversity & Ecosystem Services Programme, Bioversity International	Member
11	Dr David Chikoye, IITA Director for Southern Africa, IITA	Representing Dr May-Guri Saethre, Deputy Director General - Research for Development (R4D), IITA
12	Dr Peter Carberry, Director General (Acting), ICRISAT & Director, CRP-GLDC	Member
13	Ms Neena Jacob, Program Manager, CRP-GLDC	IAC Secretary Delegate

Apologies:

S. No.	Name	Role in GLDC-IAC
1	Dr David Bergvinson, Director General, ICRISAT	Member (on medical leave)
2	Dr May-Guri Saethre, Deputy Director General - Research for Development (R4D), IITA	Member

2. **Welcome and Introduction**

Dr Ian Barker, Chair (GLDC-IAC) welcomed the members to the first face to face meeting of GLDC-IAC. Members introduced themselves and expressed their interest and expectations from the meeting. The minutes of the previous meeting, which was held on 6 September 2018, were endorsed by the IAC.

3. **GLDC Overview**

Dr Peter Carberry gave an overview of the GLDC and apprised the members of the progress made so far.

4. **Revised proposal for Common Bean Flagship Program (FP)**

Dr Steve Beebe joined the meeting through BlueJeans. Due to technical issues, there was no time for Steve to present his PPT and so a Q&A was held. In general, the IAC was supportive of the FP-Bean being added to CRP-GLDC, however raised concerns with regard to the transaction cost, governance challenges and hosting arrangement of Common Bean FP within the CRP-GLDC. CIAT uses MARLO platform for impact assessment whereas CRP-GLDC uses MEL platform hence compatibility is an issue. Whether FP-Bean is approved will be confirmed by the CGIAR System Council (meeting in Nov 2018).

Action Points

- a. GLDC to seek from CIAT confirmation on accountability and reporting mechanisms to CRP-GLDC
- b. IAC to ask Steve Beebe to present PPT on FP-Bean at next IAC video-conference meeting.

5. **Review of IAC ToR**

The functions and terms of reference of the GLDC-IAC were discussed and a number of changes were proposed.

Modified TORs are provided in Annex A.

Action points

- c. IAC to suggest addition of another item in the ICRISAT Risk Register for GLDC that should include theory of change and risk of non-delivery.

6. **Innovation Fund (IF)**

Dr Peter Carberry shared the details of IF allocation made in 2018. The selection criteria used for selecting the nominations was reviewed by the members. It was recommended that the IF fund investment should leverage higher level outcomes.

Action Points

- d. PMU to assess the lessons learnt from the process that was followed in 2018
- e. PMU to have a calendar for the call for IF 2019 and announce it well in time
- f. PMU to ensure a better consultative process in the selection of concept notes

7. **GLDC Budget 2018**

Dr Peter Carberry presented the GLDC budget 2018 and apprised the IAC members of the disbursement made to all the participating institutions through Program Participant Agreements (PPAs). He shared his concerns with regard to funds receipts from SMO vs budget spend figures so

far.

8. Resubmission of FP2 proposal to SMB

Dr Andrew Hall gave an update on the re-writing and re-submission of the FP2 proposal and expressed his disappointment on the latest decision of SMB. IAC suggested to revive FP2 by using W3 funds with a focus on agri-business partnership in relation to demand creation and demand communication with food companies.

Action points:

- g. Chair to write to the SMO Chair in response to their latest decision and request for reconsideration of FP2 proposal.
- h. Chair to write to GB, ICRISAT to consider FP2 as a cross-cutting initiative and implement FP2 activities by using existing instruments available within GLDC.
- i. Dr Andrew Hall to articulate FP2 with a list of concrete activities

9. Next steps on Governance review

IAC raised its concern with the current arrangement of GLDC leadership role being played by Acting DG, ICRISAT. IAC also questioned whether having a full time Director is necessary in lieu of 20% time spent by the current Director. As per GLDC proposal, IAC will conduct an internal review of 2018 management performance and report a recommendation to the Governing Board of ICRISAT by December 2018.

Action point

- j. The internal review will be led by the Chair and supported by Dr Ravi Prabhu, Dr Devra Jarvis and Dr Jacques Wery
- k. PMU to provide a briefing paper on GLDC governance
- l. PMU to provide details of organisational structure of other CRPs
- m. Online meeting of the Governance Review team to be held in the last week of December

The meeting ended with a vote of thanks to the Chair.

GLDC Independent Advisory Committee (GLDC-IAC)
Part II - reconvened on 18 October 2018

10. TORs

The amended TORs were reviewed again with suggestions that:

- Guidelines for conflict resolution among core partners be suggested.
- An IAC standing agenda item be a question of whether partners are content with GLDC Management.
- The gender perspective is to check its mainstreaming.

11. Feedback on Flagship Programs

Identified issues for RMC to consider include:

- How coordination and integration across FPs planned and is working to date?
- How are outcomes to be measured and reported?
- How to seek IAC input (between formal meetings) – e.g. invitation to attend events; request for feedback on outputs; sharing a GLDC calendar.
- How are gender and youth initiatives to be progressed and aligned with other initiatives (e.g. Africa Union);
- Are there protocols for gender-responsive communications?

GLDC Independent Advisory Committee (GLDC-IAC)
Part III - reconvened on 19 October 2018

12. FP2

IAC recommended that, while FP2 remains in limbo regarding formal approval, a new cross-cutting initiative on 'Markets and Partnerships' be established to initiative activities aligned with the FP2 intent. This is justified given the demand for such market and partner intelligence from other FPs. An initial W1/W2 budget of \$250k pa was proposed. This action was agreed to be implemented and led by CSIRO (Andy Hall).

Annex A: Updated GLDC-IAC TORs

Guidelines for the GLDC Independent Advisory Committee (GLDC-IAC)

1. **Committee Composition and Operations**

- A single, balanced Independent Advisory Committee (GLDC-IAC) reports directly to the ICRISAT Governing Board on the performance of the program.
- The GLDC-IAC has a maximum of 12 members, including seven non-CGIAR (partner) members and five CGIAR members, who are *ex officio*, including the ICRISAT Director General (DG).
- The GLDC-IAC shall comprise individuals who can bring together expertise and insights from diverse and relevant partners.
- The GLDC-IAC shall be constituted by the ICRISAT DG, with inputs from the ICRISAT Board and the Director, CRP-GLDC.
- The Chair of the GLDC-IAC will be nominated by the ICRISAT DG and will have a term of two years. In the absence or disability of the Chair, a Co-Chair (selected among the non-CGIAR voting members) will assume all the responsibilities of the Chair.
- In case of voting on any decision, the GLDC-IAC will apply majority vote under a quorum (two-thirds of total voting members shall be the quorum).
- The GLDC-IAC members are appointed initially in two cadres, either for a 2 or 3-year term to allow for 50% of members to change after two years. Terms are renewable.
- The role of the Secretary of the GLDC-IAC shall be performed by the Director, CRP-GLDC.
- The GLDC-IAC meets once a year face-to-face (subject to availability of adequate W1&2 resources), with the option of convening additional meetings online. The meetings will be convened by the GLDC-IAC Chair, in consultation with the Secretary or the ICRISAT DG.
- The GLDC-IAC will practice a transparent (formal) agenda-setting process. In its advisory role, the GLDC-IAC reports to the ICRISAT Governing Board through representation at the Governing Board Program Committee.
- The GLDC-IAC members shall inform the Chair before or at the beginning of an IAC meeting, if they need to declare a conflict of interest.
- Based on disciplinary expertise or regional activities, the GLDC-IAC members may want to attend GLDC relevant meetings or meetings in their region; such attendance should be determined by the Chair, in consultation with the Director, CRP-GLDC, and as resources permit.
- As a prerequisite, the Director, CRP-GLDC, will strive to keep the GLDC-IAC members regularly informed about progress and issues in GLDC research more generally. At meetings and in-between, the Director, CRP-GLDC, informs the GLDC-IAC members about the targets, achievements and future plans.

2. Functions and Terms of Reference of the GLDC-IAC

The major functions of the GLDC-IAC are to:

- Advise the ICRISAT Governing Board on criteria that define successful management and implementation of GLDC.
- Assess the overall performance of GLDC and the relevance of the outputs and provide assessments to the ICRISAT Governing Board.
- Broaden the perspectives and views about GLDC beyond the CGIAR.
- Advise on potential opportunities to enhance the performance and impacts of GLDC.
- Periodically review the principles that guide the GLDC resource allocation.
- Provide advice on successful partnership strategies.
- Review a GLDC risk register.
- Provide advice on gender, youth, value chain, communications, and capacity building under GLDC.
- Ensure the GLDC focuses on Outcome- and Demand-led partnerships.
- Provide guidance to GLDC and ICRISAT on conflict resolution between partners.
- Advise GLDC on positioning its R4D agenda for the next iteration of the CGIAR research within current and emerging global imperatives.

3. GLDC-IAC Chairperson Terms of Reference

The Chairperson is invited every two years by the ICRISAT DG. Two terms will be the maximum that a particular member can serve as GLDC-IAC Chair.

The person nominated as Chair of the GLDC-IAC should generally possess:

- Experience on the GLDC-IAC for at least two years or eminence (or recognized international standing) in a field relevant to the GLDC Research Strategies;
- Personal qualities of leadership, including skill at chairing meetings and building consensus;
- Experience in working with persons from varied cultural backgrounds;
- Ability to represent GLDC in international meetings; and
- Familiarity with the CGIAR System and with the donor community.

In addition, the GLDC-IAC Chair must have the time and the scheduling flexibility to be able to devote at least 2-3 weeks each year to GLDC/CGIAR.

The GLDC-IAC Chair presides at all the meetings of the GLDC-IAC. He/she is responsible for the good functioning of the GLDC-IAC and that it performs according to its Terms of Reference. To do so, the GLDC-IAC Chair, in collaboration with the Director, CRP-GLDC, should:

- Ensure and monitor the implementation of the GLDC-IAC recommendations and decisions;
- Prioritize the issues and prepare the meeting agenda;
- Ensure that the GLDC-IAC members are kept abreast of deliberations of the CGIAR System Management Board, the Independent Science and Partnership Council (ISPC), and other CGIAR entities, as relevant and appropriate; and
- Issue invitations on behalf of the GLDC-IAC to the new members, and ensure their orientation and on-boarding.

Annex B: ICRISAT Risk register for GLDC

Sno.	RMT Area	Risk Heading	Risk	Likelihood	Impact	Risk Factor L x I	Mitigation/ Control	Likelihood	Impact	Risk Factor L x I	Responsibility	Docs	Last update	Trend
11	CRP	GLDC approval	GLDC fails to gain support for FP2	8	7	56	GLDC approved and launched in Addis Ababa in Feb 2018. FP2 not approved for W1/W2 funding. Successful attempts are being made towards resubmission of FP2 to System Office.	6	9	54	DDG-R	GLDC website http://crp-gldc.icrisat.org/	2018	↓
12	CRP	GLDC Funding	GLDC approved but fails to attract W1/W2 support	7	8	56	GLDC approved and launched in Addis Ababa in Feb 2018; continual communications with key donors (USAID, ACIAR) and Systems Office.	5	8	40	DG	GLDC proposal & website http://crp-gldc.icrisat.org/	2018	→
13	CRP	GLDC - Common bean	GLDC hosting common bean flagship -- governance and reporting	6	6	36	Communication between CRP Director and CIAT	6	3	18	DG	GLDC website http://crp-gldc.icrisat.org/	2018	Added in Sep 18