

**SKiM**

**Strengthening Knowledge Management  
for Greater Development Effectiveness  
in the Near East, North Africa,  
Central Asia and Europe**



# Annual Performance Report 2020

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17<sup>th</sup> December 2020, SKiM 2020 Steering Committee Meeting



**Procasur**



# SKiM Project Overview: Goal and Outcomes

## ABOUT THE PROJECT

**GOAL:** Develop effective and long-term knowledge management-related capacities in target countries

### OUTCOMES:

- ▶ Improved understanding of KM capacities of the key rural institutions in 3 (+2) target countries
- ▶ Effective learning systems established and embedded in organizational processes with strengthened human and institutional capacities to manage the systematization of good practices
- ▶ Improved knowledge exchanges among stakeholders based on increased adoption of good practices and knowledge transfer for increased SSTC, replication and scaling up

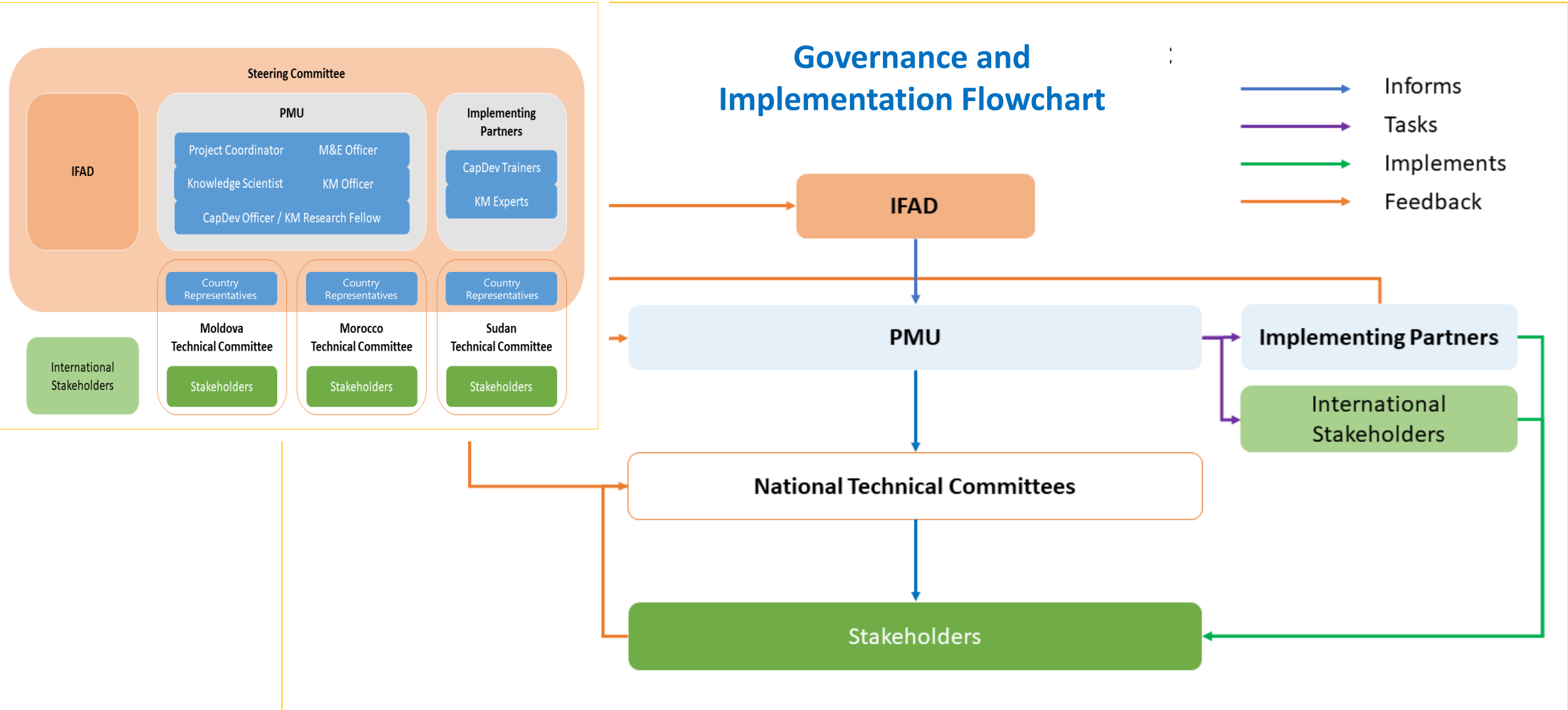
**PERIOD:** JUNE 2018 – JUNE 2022 (4 years)

**TARGET COUNTRIES:**

**1** MOLDOVA **2** MOROCCO **3** SUDAN



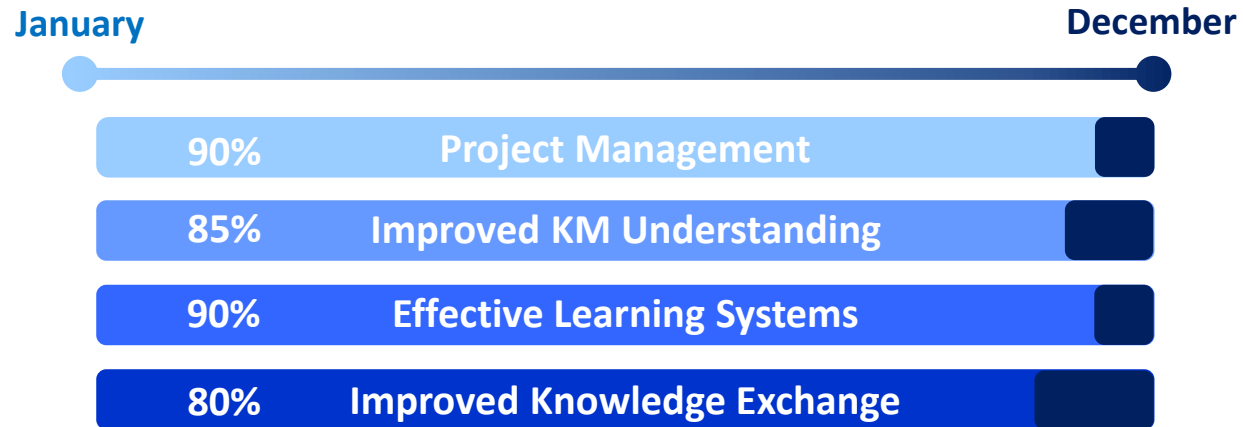
# Organization and Project Management



# Components and Activities

- **Component/Output 1: KM capacity assessment for enhanced formulation of learning needs**
- Activity 1.1: Assessment of knowledge management capacity gaps and learning needs
- Activity 1.2: Formulation of Approach Paper on knowledge management and communication strategy
- Activity 1.3: Formulation of capacity development and innovation plans for the target countries
- Activity 1.4: Regional workshop to kick-start implementation plans and Community of Practice establishment
  
- **Component/Output 2: Capacity development and knowledge systematization**
- Activity 2.1: Delivery of on-demand training courses
- Activity 2.2: Organization of ‘learning routes’
  
- **Component/Output 3: Enhanced regional knowledge exchange**
- Activity 3.1: Set-up and regular maintenance of online portal that builds upon previous tools and capacities
- Activity 3.2: Roll-out of five knowledge symposia
- Activity 3.3: Development and dissemination of knowledge products

# Progress by Component



Completeness



**Carrying to 2021**

- (1.4) National Working Meeting on KM Value
- (2.1) Curriculum on-Demand Training Courses
- (3.2) Symposium Implementation

## 0. Project Management



- 10 Partnership Agreements signed.
- 3 National Focal Points.
- M&E Plan, Mid-Term Evaluation ongoing.

## 1. KM Understanding



- Knowledge Projects and Entry Points study conducted.
- Approach Paper delivered.
- 3 NTCs support Communities of Practices

## 2. Learning Systems



- Virtual Learning Week, MOODLE.
- 2 On-Demand Online Training Courses.
- Virtual Learning Route delivered.

## 3. Knowledge Exchange

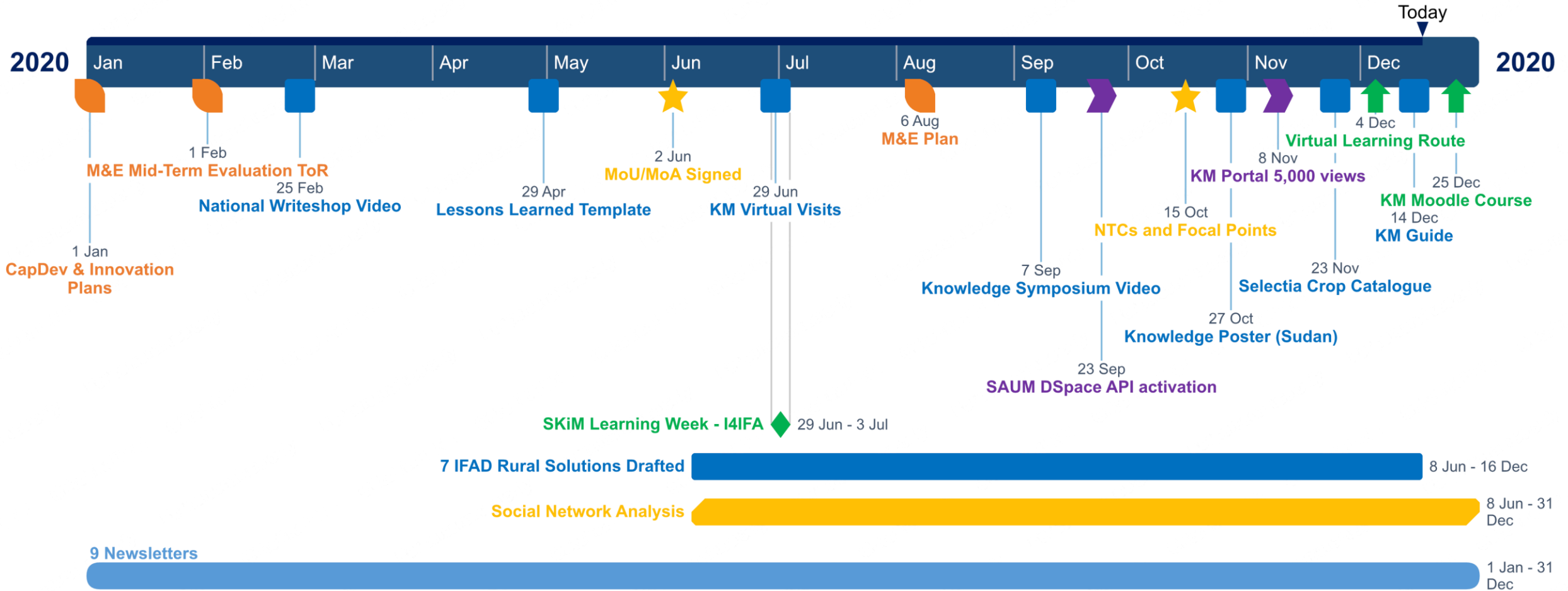


- KM Portal scored 6000+ visits.
- MELSpace OA repository scored 3000+ visits and 2000+ downloads for SKiM knowledge.
- 7+ Knowledge Products

# Progress by Planned Indicators

Activity	Outputs/indicators	Planned	Reported
0.1	<ul style="list-style-type: none"> <li>• Planning and implementation of project activities, technical and financial reporting</li> <li>• Development and follow-up of agreements with co-implementing partners</li> <li>• National partners in focus countries</li> </ul>	<ul style="list-style-type: none"> <li>• 2</li> <li>• 3</li> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 2</li> <li>• 3</li> <li>• 4</li> </ul>
0.2	<ul style="list-style-type: none"> <li>• Annual workplan and budget review and planning, M&amp;E plan</li> <li>• Mid-term evaluation: TOR</li> <li>• Selection and Implementation</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> <li>• 1</li> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> <li>• 1</li> <li>• 1</li> </ul>
0.3	<ul style="list-style-type: none"> <li>• Regular virtual meetings and email correspondence to review project progress, contribute inputs into project activities and decision making. Annual Face-to-Face Meeting</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>
1.1	<ul style="list-style-type: none"> <li>• Reports on institutions committed to the project detailing baseline in KM including capacity assessment and options/responses to address identified gaps</li> <li>• Report detailing organizational overview and active projects</li> <li>• Report on IFAD Projects x countries with Knowledge Entry point</li> </ul>	<ul style="list-style-type: none"> <li>• 3</li> <li>• 1</li> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 3 (by 31/12)</li> <li>• 1 (by 31/12)</li> <li>• 1 (by 31/12)</li> </ul>
1.2	<ul style="list-style-type: none"> <li>• Finalized Approach Paper</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>
1.3	<ul style="list-style-type: none"> <li>• Documents uploaded online (access to developed innovation plans)</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>
1.4	<ul style="list-style-type: none"> <li>• ToR and Action Plans for CoPs (or innovation platforms)</li> <li>• National working meetings in country to evaluate institutional knowledge "value"</li> </ul>	<ul style="list-style-type: none"> <li>• 3</li> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 3</li> <li>• 0 (carried to 2021)</li> </ul>
2.1	<ul style="list-style-type: none"> <li>• One training course organized (at least 20 participants; &gt;=80% satisfaction/effectiveness rate)</li> <li>• MOODLE module</li> <li>• Develop curriculum for on-demand training course on KM.</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> <li>• 1</li> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> <li>• 1 (by 31/12)</li> <li>• 0 (carried to 2021)</li> </ul>
2.2	<ul style="list-style-type: none"> <li>• Number of learning routes organized (target=1; at least 25 participants, &gt;=80% satisfaction/ effectiveness rate)</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>
3.1	<ul style="list-style-type: none"> <li>• Frequency of use of knowledge products (target = 600 downloads per year and 3,000 visits per year)</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>
3.2	<ul style="list-style-type: none"> <li>• At least one national symposia organized by national partners.</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 0 (carried to 2021)</li> </ul>
3.3	<ul style="list-style-type: none"> <li>• Communication material including briefs, videos, print materials, visualizations of developed knowledge products. Newsletters.</li> </ul>	<ul style="list-style-type: none"> <li>• 7</li> </ul>	<ul style="list-style-type: none"> <li>• 7</li> </ul>

# Progress Roadmap



# Virtual Multi-Stakeholder Successful Events



## Seminar/Workshop/Training Course - Workshop on Knowledge Management and Capacity Development Best Practice: Valorization and Transfer of Research Results

In Jun 29, 2020 - Jul 3, 2020

	Monday, June 29	Tuesday, June 30	Wednesday, July 1	Thursday, July 2	Friday, July 3
<b>Morning</b>	Virtual visits to KM assets (ICARDA, participant Institutions)	Review of CapDev and Innovation Plans (ICARDA) Participatory CapDev Activities (CIHEAM-Bari)	ICT and RTA tools (CIHEAM-Bari) KM Tools (ICARDA) SKIM KM Portal (ICARDA)	AGRIS (FAO)	Innovation Models and Organizations (CIHEAM-Bari) Knowledge Ecosystems (CIHEAM-Bari, H&D Partners)
<b>Afternoon</b>	Enhancing Communication skills (CIHEAM-Bari)	Newsletter Making (ICARDA) Social Media Guidelines (ICARDA)	IFAD Rural Solutions (IFAD)		Knowledge Ecosystems (CIHEAM-Bari, H&D Partners) Network Analysis (ICARDA)
<b>Daily Responsible:</b>	Valerio Graziano (ICARDA)	Jocelyne Jawhar (CIHEAM-Bari)	Luigi Sisto (CIHEAM-Bari)	Imma Subirats (FAO/AGRIS)	Damiano Petruzzella (CIHEAM-Bari)
<b>Sessions Moderators:</b>	Valerio Graziano (ICARDA) Gabriella Gentile, Eleonora Ciciriello, Laura Scivetti (CIHEAM-Bari)	Akmal Akramkhanov, Valerio Graziano (ICARDA) Luigi Sisto, Onofrio Lorusso, Jocelyne Jawhar (CIHEAM-Bari)	Enrico Bonaiuti, Valerio Graziano (ICARDA) Luigi Sisto, Onofrio Lorusso (CIHEAM-Bari) Elena Bertusi (IFAD)	Imma Subirats, Ilkay Holt, Karna Wagner, Stefano Anibaldi (FAO/AGRIS)	Damiano Petruzzella, Jocelyne Jawhar (CIHEAM-Bari) Giordano Dichter (H&D partners) Murat Sartas (ICARDA)

### Target Audiences

- Academic Institutions (universities, colleges, etc.)
- National Agricultural Research System (NARS)
- Non-Governmental Organizations (NGO)
- Government
- International Agricultural Research Centers
- Advanced Research Institutions
- International Development Organizations (including Development Projects)
- Regional and sub-Regional Organizations

### Participants Countries

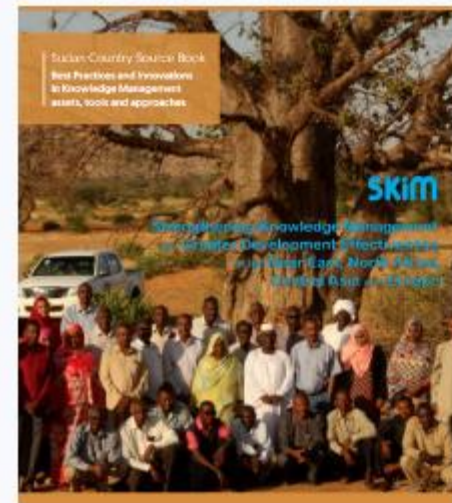
- Italy
- Uzbekistan
- Turkey

### Participants Gender



## Seminar/Workshop/Training Course - Training Course on Virtual Learning Route on Knowledge Management Best Practices in Sudan

In Nov 30, 2020 - Dec 4, 2020



- The Sudan Country Source Book**  
<https://hdl.handle.net/20.500.11766/12117>
- Step 0 - Introduction to Knowledge Management**  
<https://hdl.handle.net/20.500.11766/12118>
- Step 1 - Learning Routes**  
<https://hdl.handle.net/20.500.11766/12119>
- Step 2 - Gender Action Learning Systems**  
<https://hdl.handle.net/20.500.11766/12120>
- Step 3 - Community Knowledge-based Peer Networks**  
<https://hdl.handle.net/20.500.11766/12121>
- Step 4 - Natural Resources Governance**  
<https://hdl.handle.net/20.500.11766/12122>
- The Learning Survey**  
<https://forms.gle/t4cyyhLKhM8MGWz9>

### GENERAL OVERVIEW

In the framework of the IFAD funded SKIM project, the International Center for Agricultural Research in the Dry Areas (ICARDA) and Procasur Corporation (PROCASUR) publish together a wealth of information on Sudanese agricultural knowledge management best practices through a closely monitored and interactive-like social media campaign on Virtual Learning Route from 30 November to 4 December, 2020. This new approach shall contribute to raise awareness on the importance of knowledge management as an asset for rural development, through peer-learning, knowledge sharing and south-to-south triangular cooperation.



# Monitoring, Evaluation & Learning

Knowledge Management Portal


See All Partners







Dashboard Login

### What's New




**Knowledge Management and Capacity Development Best Practice: Valorization and Transfer of Research Results**  
10 Jun 2021



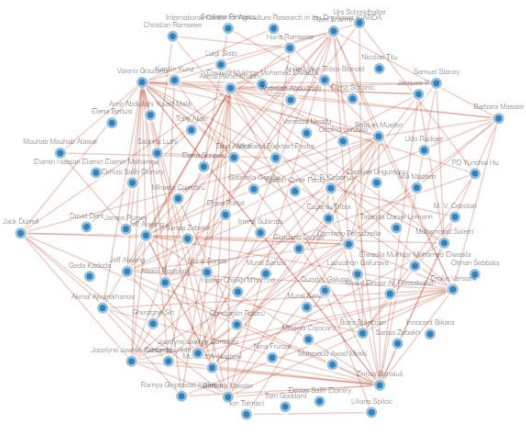


**First record of the wood-boring bee, *Lithurgus tibialis* Morawitz, 1875, in Morocco**  
19 May 2020

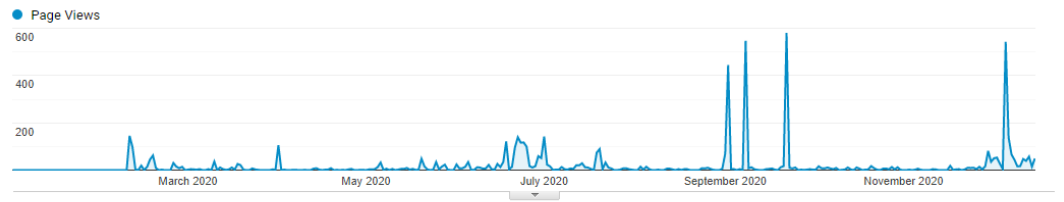


### Ongoing Projects

- Activated GENEbank NeNetwork (AGENT)**  
30 Apr 2021
- ICT2Scale – Access to E-Learning and Cell Phone-based Services to Strengthen Extension Services for**  
31 Mar 2021
- Tracing Soil Amendment Impacts of Processed Biosolids on the Rehabilitation of Jordan's Agro-**  
30 Jun 2021
- Wastewater Reuse in the MENA Region: Addressing the Challenges**  
31 Jul 2021






- Home
- Customisation
- REPORTS
- Real-time
- Audience
- Acquisition
- Behaviour
  - Overview
  - Behaviour Flow
  - Site Content
  - Site Speed
- Attribution BETA




Page Views	Unique Page Views	Avg. Time on Page	Bounce Rate	% Exit
6,086	2,679	00:01:34	49.82%	23.15%




Site Content	Page	Page Views	% Page Views
Page	1. /portal	1,225	20.13%
Page Title	2. /n/portal	640	10.52%
Site Search	3. /n/capdev/5702/knowledge-management-and-capacity-development-best-practice-valorization-and-transfer-of-research-results	469	7.71%

## Strengthening Knowledge Management for Greater Development Effectiveness in the Near East, North Africa, Central Asia and Europe

### Monitoring and Evaluation Plan



# 2020 Budgetary Information

Outcome	Activity	Description of Activity	Target			Note	Unspent	Budget 2020	Budget to Partners	Co-funding
			Year 2021	Entire Project (2018-2022)	Progress (2018-2020)					
Component 0: Project management (coordination, M&E, steering committee)										
Project management	0.1	Project coordination	7	17	4		\$0	\$40,463		
	0.2	Monitoring and evaluation / financial audit	2	5	1	MTR started end of November 2020 - 1 implementation fund carry forward	\$19,000	\$30,000		\$15,000
	0.3	Steering Committee	1	5	2	Physical SC not possible 2020	\$24,000	\$24,000		\$3,250
Component 1: KM capacity assessment for enhanced formulation of learning needs										
1. Improved understanding of KM capacities of the key rural institutions in 3 (+2) target countries in NEN region	1.1	Assessment of available knowledge, identification of knowledge management capacity gaps and prioritizing learning needs	3	5	2		\$0	\$14,400		
	1.2	Approach Paper on knowledge management and communication strategy	1	1	0		\$0	\$23,775	\$1,275	
	1.3	Development of capacity development and innovation plans for the target countries	0	3	3		\$0	\$0		
	1.4	Regional workshop to kick-start implementation plans and Community of Practice establishment	4	5	1	Workshop, travels, country funds carry forward	\$22,600	\$44,820	\$34,320	\$2,500
Component 2: Capacity development and knowledge systematization										
2. Effective learning systems established and embedded across organizational processes with strengthened human and institutional capacities to manage the systematization of good practices	2.1	Delivery of on-demand training courses in knowledge management and capacity development best practice	2	8	1	Travel funds were directed to organize 2 more on-demand short-trainings (Sudan&Moldova)	\$0	\$41,750	\$36,750	
	2.2	Organization of at least 3 learning routes in the target countries	1	3	0	Logistics funds not spent by Procasur and ICARDA (tentative estimate)	\$72,520	\$112,532	\$60,000	\$10,000
Component 3: Enhanced regional knowledge exchange.										
3. Improved knowledge exchanges among stakeholders based on increased adoption of good practices	3.1	Set-up and regular maintenance of online portal that builds upon previous tools and capacities	1	1	0	KM online portal maintenance costs were lower in 2020	\$4,000	\$35,041		
	3.2	Roll-out of five knowledge symposia	1	5	2	Two-stage symposia (shareton + TEDx) in Sudan prepared but physical event could not be held	\$8,000	\$15,691	\$8,000	
	3.3	Development and dissemination of knowledge products	7	30	7	Partner funds carry forward	\$6,220	\$25,091	\$13,380	
Subtotal direct cost							\$156,340	\$407,564	\$153,725	\$30,750
Programme suport cost (8%)							\$12,507	\$32,605		
2% CSP							\$3,444	\$8,979		
<b>Total</b>							<b>\$172,292</b>	<b>\$449,148</b>		

# Adaptations & Lessons Learned



Activity	Description of Activity	Outputs/indicators	Year target	Total target	Target progress
0.1	Project coordination	Planning and implementation of project activities, technical (#1/4) and financial reporting (#2/9), development and follow-up of agreements with co-implementing partners (#0/3) and national partners (#3/15) in focus countries	6	31	20
0.2	M&E / financial audit	Annual workplan (#1/4) and budget review and planning (#1/5), M&E plan (#0/1), Mid-term/final evaluation: ToR (#0/2), Selection and Implementation (#1/2)	2	14	7
0.3	Steering Committee	Regular virtual meetings and email correspondance to review project progress, contribute inputs into project activities and decision making. Annual Face-to-Face/Virtual Meeting (#1/5) + knowledge sharing with IFAD HQ (#1/2)	2	7	3
1.1	Assessment of knowledge, identification of KM capacity gaps and prioritizing learning needs		0	5	5
1.2	Approach Paper on KM and communication strategy	i) Follow up contributions to publications; ii) Proposing synthesis evaluation of IFAD projects using developed Approach as follow up activity, to be discussed and agreed to shift unspent logistics funds; manuscript to submit to international journal for publication.	0	1	2
1.3	Development of capacity development and innovation plans		0	3	3
1.4	Regional workshop to kick-start implementation plans and CoP establishment	Regional workshop (#0/1); ToR and Action Plans (#0/3) for CoPs (or innovation platforms); National working meeting (#1/1) in country to evaluate institutional knowledge "value"; National Technical Committee meetings (#12/24)	13	29	11
2.1	On-demand training courses in KM and capacity development best practice	Training courses organized (#1/5) + MOODLE module (#1/3); Develop curriculum for on-demand training course on KM. Value of knowledge course in 3 countries (#1/1)	3	8	5
2.2	Organization of at least 3 learning routes in the target countries	i) Learning Route (#1/3)  ii) Carry over and extra funds in 2021: - Option 1: consider 6,000 USD for video instruction development of LR methodology in 2020 (budget line change from workshop to Goods & Services); - Option 2: consider 40,000 USD to develop organizational/country KM Strategy in 2021 (requires budget line change from workshop to Goods & Services) (additionally to brainstorm further on what and how)	1	3	1
3.1	Set-up and regular maintenance of online portal that builds upon previous tools and capacities	Frequency of use of knowledge products (target = 600 downloads per year and 3,000 visits per year)	1	1	0
3.2	Roll-out of five knowledge symposia	National symposia organized by national partners (#2/5)	2	5	2
3.3	Development and dissemination of knowledge products	Communication material including briefs, videos, print materials, visualizations of developed knowledge products. Newsletters (#8/30)	8	30	14

# Moving Forward: SKiM 2021

Outcome	Activity	Description of Activity	Target			Note	Carry over 2020	Budget 2021	Partner budget	Co-funding
			Year 2021	Entire Project (2018-2022)	Progress (2018-2020)					
Component 0: Project management (coordination, M&E, steering committee)										
Project management	0.1	Project coordination	6	31	20		\$0	\$140,215		
	0.2	Monitoring and evaluation / financial audit	2	14	7	MTR started end of November 2020 - 1 implementation fund carry forward	\$19,000	\$21,000		\$15,000
	0.3	Steering Committee	2	7	3	Physical SC not possible 2020 - shift to Knowledge sharing event at IFAD HQ (tbc)	\$24,000	\$48,000		\$3,250
Component 1: KM capacity assessment for enhanced formulation of learning needs										
1. Improved understanding of KM capacities of the key rural institutions in 3 target countries	1.1	Assessment of available knowledge, identification of knowledge management capacity gaps and prioritizing learning needs	0	5	5		\$0	\$0		
	1.2	Approach Paper on knowledge management and communication strategy	0	1	2		\$0	\$1,275	\$0	
	1.3	Development of capacity development and innovation plans for the target countries	0	3	3		\$0	\$0		
	1.4	Regional workshop to kick-start implementation plans and Community of Practice establishment	13	29	11	Workshop, travels, country funds carry forward	\$22,600	\$66,260	\$38,360	\$2,500
Component 2: Capacity development and knowledge systematization										
2. Effective learning systems established across org. processes with human and institutional capacities	2.1	Delivery of on-demand training courses in knowledge management and capacity development best practice	3	8	5	Travel funds were directed to organize 2 more on-demand short-trainings (Sudan&Moldova)	\$0	\$62,450	\$50,450	
	2.2	Organization of at least 3 learning routes in the target countries	1	3	1	Logistics funds not spent by Procasur and ICARDA (tentative estimate)	\$72,520	\$182,346	\$85,000	\$10,000
Component 3: Enhanced regional knowledge exchange.										
3. Improved knowledge exchanges among stakeholders based on increased adoption of good practices	3.1	Set-up and regular maintenance of online portal that builds upon previous tools and capacities	1	1	0	KM online portal maintenance costs were lower in 2020	\$4,000	\$37,831	\$10,490	
	3.2	Roll-out of five knowledge symposia	2	5	2	2-stage (shareton + TEDx) in Sudan prepared but physical not held	\$8,000	\$23,691	\$16,000	
	3.3	Development and dissemination of knowledge products	8	30	14	Partner funds carry forward	\$6,220	\$44,641	\$4,400	
Subtotal direct cost							\$156,340	\$627,710	\$204,700	\$30,750
Programme support cost (8%)							\$12,507	\$50,217		
2% CSP							\$3,444	\$13,830		
<b>Total</b>							<b>\$172,292</b>	<b>\$691,756</b>		

COVID-19 impact \$178,184

# Questions and Answers



# SKIM

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# Thank You



**Procasur**

