



# **Improving Water Productivity in Agricultural Systems**

(With emphasis on irrigated production systems)

**05 – 23 November 2017**

**ICARDA, Amman, Jordan**

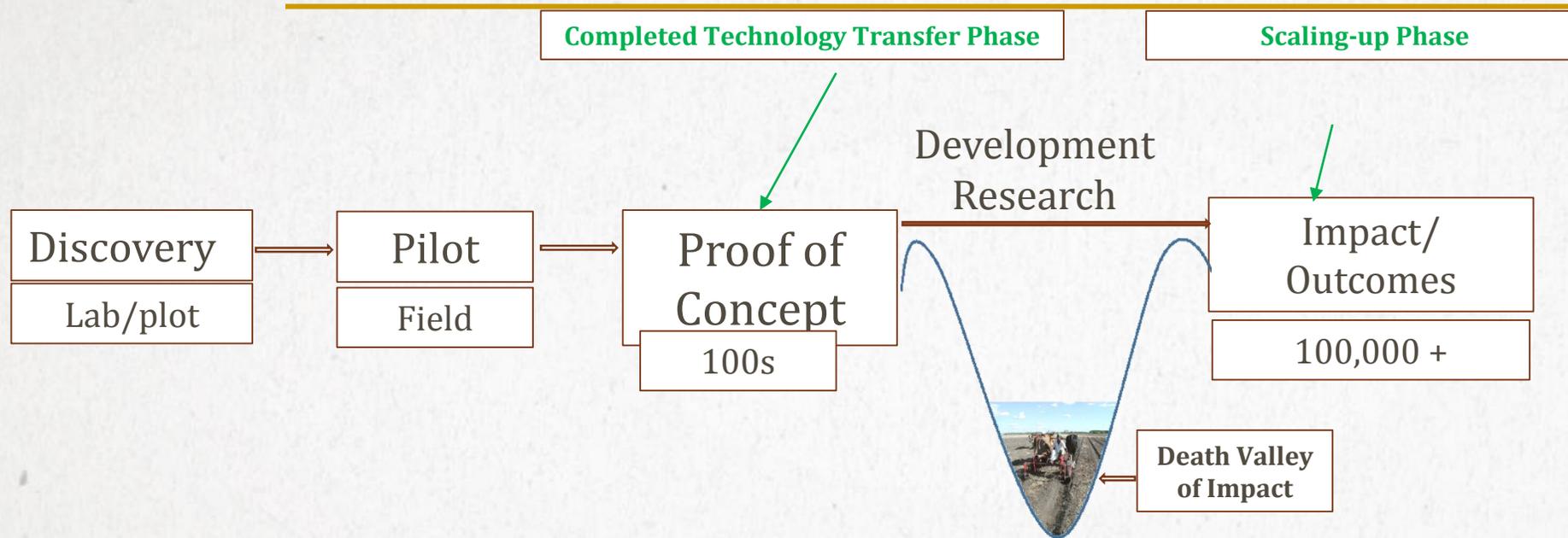
## **Cost-Effectiveness Analysis of Water Saving-Irrigation Technologies**

19 November 2017, Amman, Jordan

# ICARDA – APRP TECHNOLOGIES: SETTING THE SCENE

## Scaling-up framework

### Food secure and prosperous small farmers in AP



- Changing external environment
- New Paradigm – R4D to transform lives

- **Agricultural technologies**
- **Subsurface drip irrigation**
- .....

# **Economic Evaluation of Agricultural Technologies**

## **Short Term - Partial Budget Analysis**

---

# TECHNOLOGY EVALUATION

## Conceptual Framework

- Identify the technology (Proven and science-based technology)
- Describe the advantages/limitations
- Develop explicit and transparent budget to assess its economic feasibility
  - Collect data using PRA-RRA method – Rapid questionnaires
  - Face to face interviews
- Identify constraints/benefits to adoption
  - Quantitative methods
  - Qualitative tools/frameworks
- Estimate adoption rates (degree and intensity of adoption)

## Benefit-cost analysis of technologies using Partial Budget Analysis - PBA

| Without Technology (Control) |                      |           |            |           | With Technology Option |                      |           |            |                               |
|------------------------------|----------------------|-----------|------------|-----------|------------------------|----------------------|-----------|------------|-------------------------------|
| 1                            | Costs                | A         | B          | C         |                        | Costs                | D         | E          | F                             |
| 2                            | Inputs               | Quantity  | Unit price | Total     |                        | Inputs               | Quantity  | Unit price | Total                         |
| 3                            | Seeds                |           |            |           |                        | Seeds                |           |            |                               |
| 4                            | Fertilization        |           |            |           |                        | Fertilization        |           |            |                               |
| 5                            | Pesticides           |           |            |           |                        | Pesticides           |           |            |                               |
| 6                            | Labor                |           |            |           |                        | Labor                |           |            |                               |
| 7                            | Fuel/mechanization   |           |            |           |                        | Fuel/mechanization   |           |            |                               |
| 8                            | Water                |           |            |           |                        | Water                |           |            |                               |
| 9                            | <b>Total</b>         | <b>XX</b> | <b>XX</b>  | <b>XX</b> |                        | <b>Total</b>         | <b>XX</b> | <b>XX</b>  | <b>XX</b>                     |
| 10                           |                      |           |            |           |                        |                      |           |            |                               |
| 11                           | <b>Revenue</b>       |           |            |           |                        | <b>Revenue</b>       |           |            |                               |
| 12                           | Main product         |           |            |           |                        | Main product         |           |            |                               |
| 13                           | Secondary product    |           |            |           |                        | Secondary product    |           |            |                               |
| 14                           | <b>Total revenue</b> | <b>XX</b> | <b>XX</b>  | <b>XX</b> |                        | <b>Total revenue</b> | <b>XX</b> | <b>XX</b>  | <b>XX</b>                     |
| 15                           |                      |           |            |           |                        |                      |           |            |                               |
| 16                           | <b>Indicators</b>    |           |            |           |                        |                      |           |            |                               |
| 17                           | Net returns          |           |            |           | <b>C14-C9</b>          |                      |           |            | <b>F14-F9</b>                 |
| 18                           | % change in NR       |           |            |           |                        |                      |           |            | <b>(F17-C17)/C17</b>          |
| 19                           | % change in TC       |           |            |           |                        |                      |           |            | <b>(F9-C9)/C9</b>             |
| 20                           | IRR                  |           |            |           |                        |                      |           |            | <b>Change NT/Change in TC</b> |
| 21                           | Benefit-cost Ratio   |           |            |           | <b>C14/C9</b>          |                      |           |            | <b>F14/F9</b>                 |

# TECHNOLOGY EVALUATION

## Key Features of the Partial Budget Form

- \* **Simplicity (data collection at experimental, farm and community levels)**
- \* **Transparency- production, prices, etc.**
- \* **Different professionals (agronomists, economists, farmers can scrutinize)**
- \* **Provides basic agronomic and economic indicators**
- \* **Forms the basis for more sophisticated analysis-such as optimal crop allocation and input use (farm models)**



# **Economic Valuation of Agricultural Technologies**

## **Long Term – Business Plan/Feasability Study**



# KEY INDICATORS WHEN CREATING THE ECONOMIC STUDY

- **Gross margin:** Gross margin is estimated for the purpose of making comparisons. The formula used to calculate the gross margins is as under:

$$\text{Gross margin} = \text{Total revenue} - \text{Variable cost}$$

- **Net return:** Net Return is the difference between total revenue and total cost. The formula of the net return is as under:

$$\text{Net return} = \text{Total revenue} - \text{Total cost}$$

- **Discounted capital budgeting techniques:** Three measures are often used in finding the present worth of the future values of a project:
  - Benefit Cost Ratio: BCR
  - Net Present Value: NPV
  - Return on Investment (ROI)
  - Internal Rate to Return: IRR

# KEY INDICATORS WHEN CREATING THE ECONOMIC STUDY

- **Benefit Cost Ratio - BCR:** Benefit Cost Ratio (BCR) is the ratio of present value of benefits to present value of costs, and may be given:

$$BCR = \frac{\sum \frac{B_t}{(1+r)^t}}{\sum \frac{C_t}{(1+r)^t}}$$

- Where,  $B_t$  = benefit in each year,  $C_t$  = cost in each year,  $r$  = interest (discount) rate,  $t$  = # of years (1, 2 ...n,)
- **Note 1:** Money don't have the same value now and in the future, and even they have the same value, lending money have a risk and the lender ask for a rate.
- We call rate to:  $r = (\text{Future/Present}) = (110/100)=0.1$  (in %: the 10%)
- **Note 2:** Project is viable and worth taking up when the **BC ratio is more than 1**

# KEY INDICATORS WHEN CREATING THE ECONOMIC STUDY

- **Net present value (NPV):** It is the difference between present value (PV) of benefits and (PV) of costs and denotes net worth of the project. It is representative of the dynamic investment appraisal and a discounted cash flow method. It may be given:

$$NPV = \sum \frac{B_t}{(1+r^*)^n} - \sum \frac{C_t}{(1+r^*)^n}$$

- **Return on investment (ROI):** The return on investment formula is calculated by subtracting the cost from the total income and dividing it by the total cost.

| Return on Investment |   |
|----------------------|---|
| ROI                  | = $\frac{\text{Investment Revenue} - \text{Investment Cost}}{\text{Investment Cost}}$ |

- **Internal rate of return (IRR):** The earlier two measures (BCR & NPV) are computed at a given rate of discount. In general, the implied discount rate is computed such that PV of benefits equals PV of costs and NPV becomes zero: Thus, IRR is the rate 'r\*' that can make NPV zero.

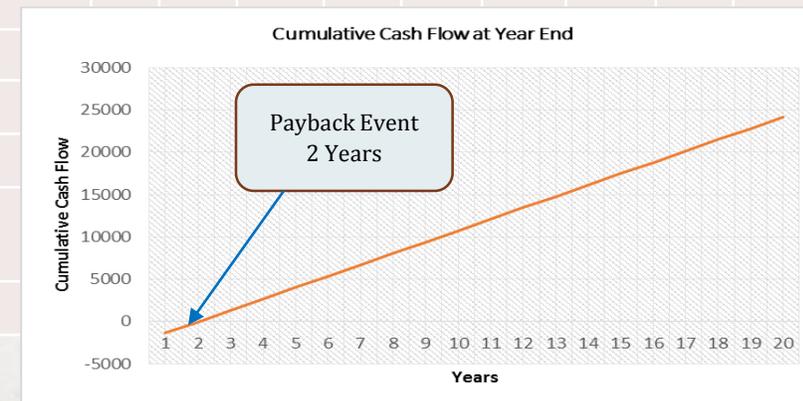
$$\text{IRR} = r^* \text{ such that } NPV = 0$$

**Payback Period (PBP):** It gives the investment's return period: Is the minimum length of time required for the investment to break even. The PBP helps to determine the acceptability of the project.

# CASE STUDY - OMAN

## Economic evaluation of an Irrigation system for an agricultural crop: Tomatoes

|   | Costs       | Y1           | Y2         | Y3         | Y4         | Y5         | Y6         | Y7         | Y8         | Y9         | Y10        | Y11        | Y12        | Y13        | Y14        | Y15        | Y16        | Y17        | Y18        | Y19        | Y20        |
|---|-------------|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| <b>Capital cost (US\$)</b>                | <b>2700</b> | <b>2700</b>  | <b>0</b>   |
| Life of drier (Years)                     | 20          |              |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| <b>Depreciation (US\$/year)</b>           | <b>135</b>  | <b>135</b>   | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> | <b>135</b> |
| Cost of labor and maintenance (US\$/year) | 300         | 300          | 300        | 300        | 300        | 300        | 300        | 300        | 300        | 300        | 300        | 300        | 300        | 300        | 300        | 300        | 300        | 300        | 300        | 300        | 300        |
| Cost of electricity (US\$/year)           | 36          | 36           | 36         | 36         | 36         | 36         | 36         | 36         | 36         | 36         | 36         | 36         | 36         | 36         | 36         | 36         | 36         | 36         | 36         | 36         | 36         |
| <b>Total Variable costs (US\$/year)</b>   | <b>336</b>  | <b>336</b>   | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> | <b>336</b> |
| Cost of production (US\$)                 |             | 1560         | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       | 1560       |
| YEARS                                     |             | 1            | 2          | 3          | 4          | 5          | 6          | 7          | 8          | 9          | 10         | 11         | 12         | 13         | 14         | 15         | 16         | 17         | 18         | 19         | 20         |
| Total Revenue (Production value)          |             | 3375         | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       | 3375       |
| Cash flow/year                            |             | -1356        | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       | 1344       |
| NPV/year                                  |             | -1290.2      | 1216.7     | 1158       | 1101.51    | 1048       | 997        | 948.81     | 903        | 859        | 817.3      | 777.6      | 739.9      | 704        | 669.82     | 637.3      | 606.4      | 576.97     | 548.97     | 522.3      | 497        |
| <b>NPV</b>                                |             | <b>11339</b> |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
|   |             | -1356        | -12        | 1332       | 2676       | 4020       | 5364       | 6708       | 8052       | 9396       | 10740      | 12084      | 13428      | 14772      | 16116      | 17460      | 18804      | 20148      | 21492      | 22836      | 24180      |
| <b>IRR</b>                                |             | <b>99%</b>   |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| <b>PBP (Years)</b>                        |             | <b>2</b>     |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |





# Thank You

**When the well is dry, we will know the worth of water**  
Benjamin Franklin

*ICARAD-JICA*

*A SOLID PARTNERSHIP for CHANGE*