

SKiM

**Strengthening Knowledge Management
for Greater Development Effectiveness
in the Near East, North Africa,
Central Asia and Europe**



Annual Performance Report 2021 & Annual Work Plan & Budget 2022

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15th December 2021, SKiM 2020 Steering Committee Meeting



Procasur



SKiM Project Overview: Goal and Outcomes

ABOUT THE PROJECT

GOAL: Develop effective and long-term knowledge management-related capacities in target countries

OUTCOMES:

- ▶ Improved understanding of KM capacities of the key rural institutions in 3 (+2) target countries
- ▶ Effective learning systems established and embedded in organizational processes with strengthened human and institutional capacities to manage the systematization of good practices
- ▶ Improved knowledge exchanges among stakeholders based on increased adoption of good practices and knowledge transfer for increased SSTC, replication and scaling up

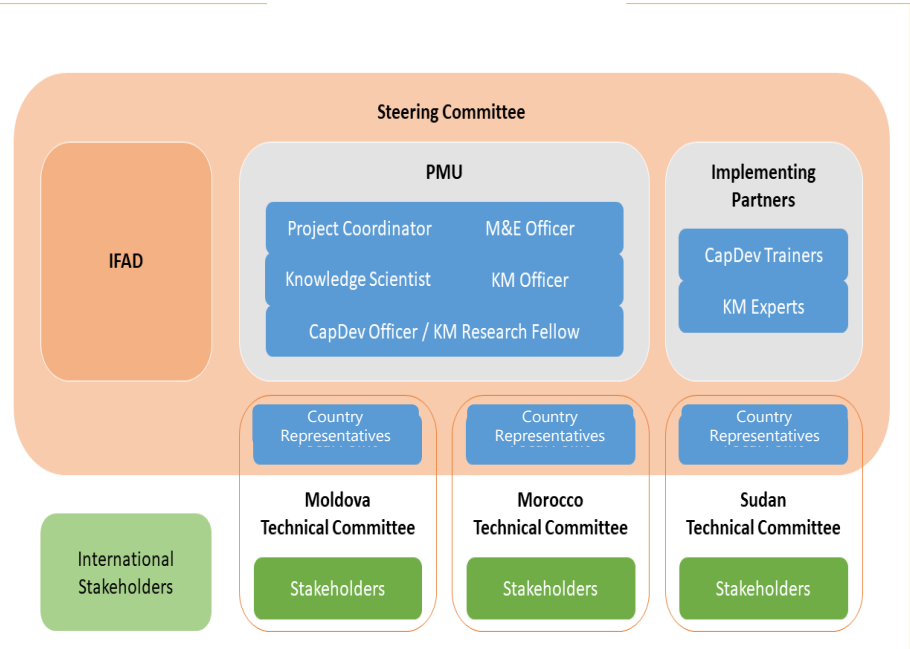
PERIOD: JUNE 2018 – JUNE 2022 (4 years)

TARGET COUNTRIES:

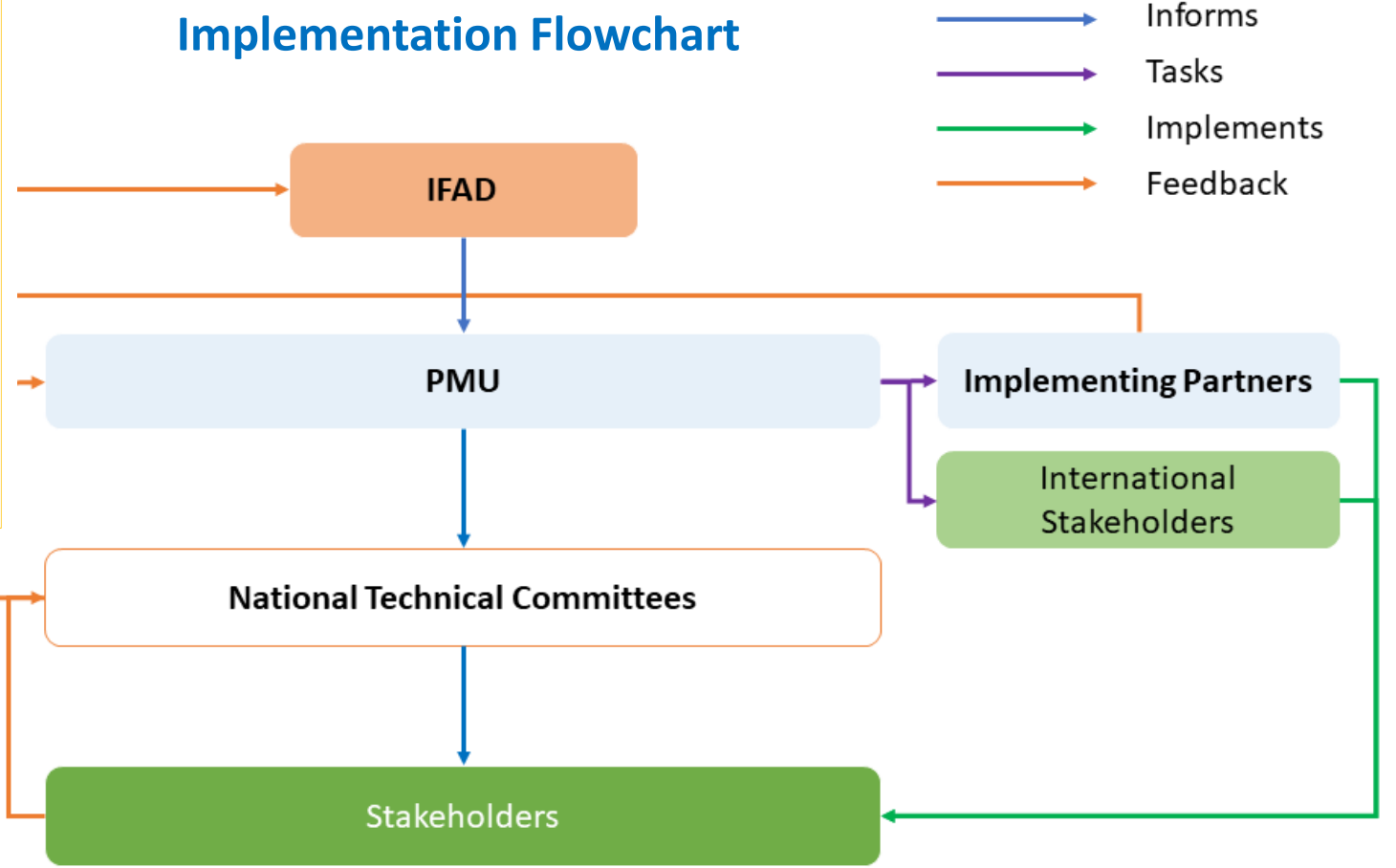
1 MOLDOVA 2 MOROCCO 3 SUDAN



Organization and Project Management



Governance and Implementation Flowchart



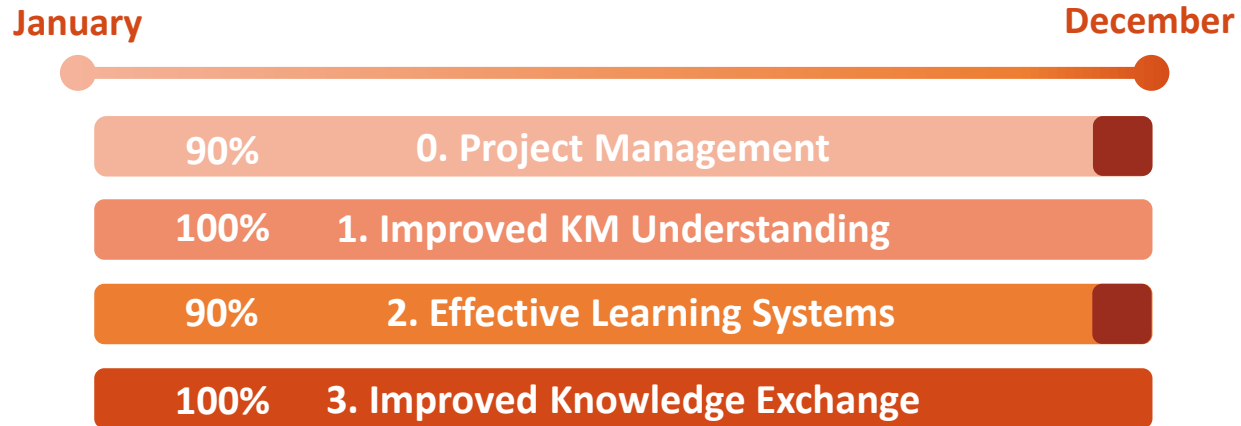
Components and Activities

- **Component/Output 1: KM capacity assessment for enhanced formulation of learning needs**
- Activity 1.1: Assessment of knowledge management capacity gaps and learning needs
- Activity 1.2: Formulation of Approach Paper on knowledge management and communication strategy
- Activity 1.3: Formulation of capacity development and innovation plans for the target countries
- Activity 1.4: Regional workshop to kick-start implementation plans and Community of Practice establishment

- **Component/Output 2: Capacity development and knowledge systematization**
- Activity 2.1: Delivery of on-demand training courses
- Activity 2.2: Organization of ‘learning routes’

- **Component/Output 3: Enhanced regional knowledge exchange**
- Activity 3.1: Set-up and regular maintenance of online portal that builds upon previous tools and capacities
- Activity 3.2: Roll-out of five knowledge symposia
- Activity 3.3: Development and dissemination of knowledge products

Progress by Component in 2021



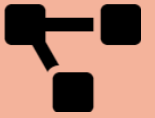
Complete



To Complete

(0) Final AR and AWPB
(2.1) Value of Knowledge Country Courses

0. Project Management



- 3 Partnership Agreements signed.
- Mid-Term Evaluation completed.
- Post-MTE Action Plan initiated.

1. Improved KM Understanding



- 1 ISI journal Article published.
- 1 Evaluation Synthesis being finalized.
- 1 Case Study on KM Value in Sudan.

2. Effective Learning Systems



- TTO & Innovation training, MOODLE.
- On-Demand KM CoP Training Courses.
- Moldova Learning Route delivered.

3. Improved Knowledge Exchange

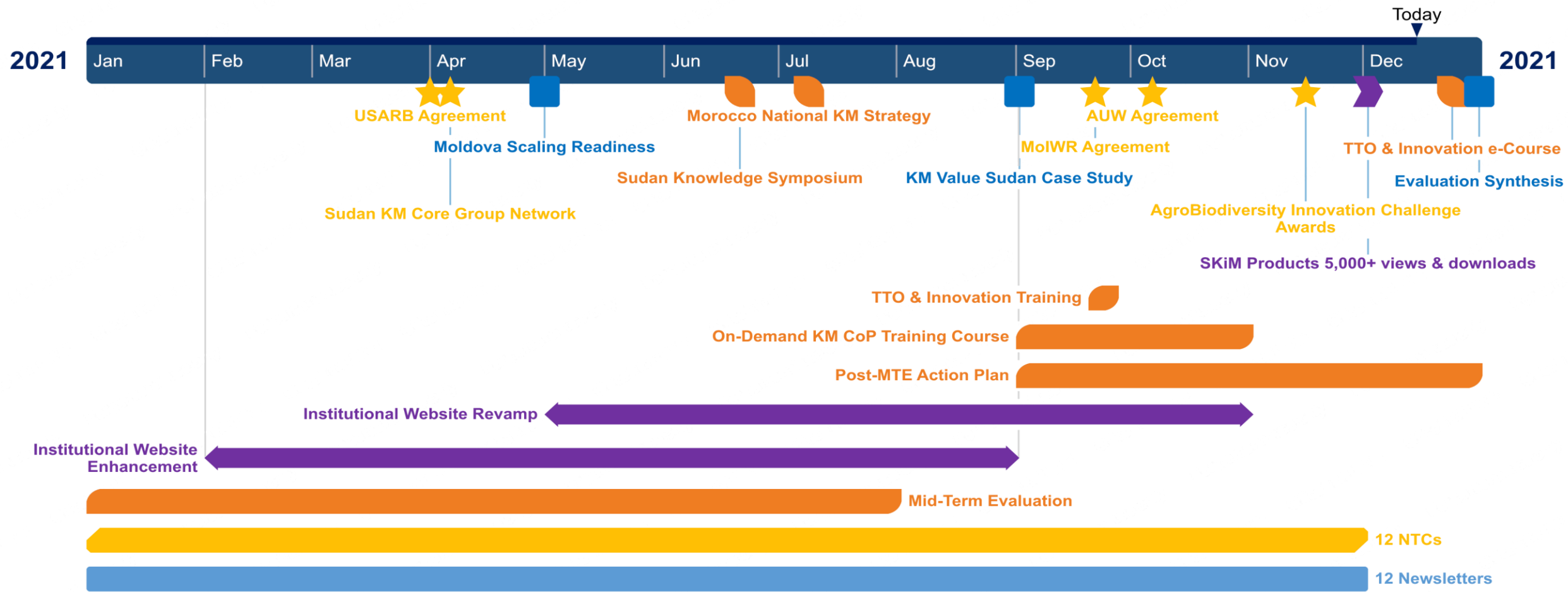


- KM Portal scored 5000+ visits.
- MELSpace OA repository scored 2400+ visits and 1000+ downloads for SKiM knowledge.
- 8 Knowledge Products.

Progress by Planned Indicators

Activity	Outputs/indicators	Planned	Reported
0.1	<ul style="list-style-type: none"> • Planning and implementation of project activities, technical and financial reporting • Agreements with national partners in focus countries 	<ul style="list-style-type: none"> • 2 • reached 	<ul style="list-style-type: none"> • 2 (draft) • +3
0.2	<ul style="list-style-type: none"> • Annual workplan and budget review and planning, M&E plan • Mid-term evaluation 	<ul style="list-style-type: none"> • 1 • 1 	<ul style="list-style-type: none"> • 1 (draft) • 1
0.3	<ul style="list-style-type: none"> • Regular virtual meetings and email correspondence to review project progress, contribute inputs into project activities and decision making. Annual Face-to-Face Meeting 	<ul style="list-style-type: none"> • 1 	<ul style="list-style-type: none"> • 1
1.2	<ul style="list-style-type: none"> • Approach Paper: Follow up contribution • Approach Paper: Evaluation synthesis 	<ul style="list-style-type: none"> • 1 • 1 	<ul style="list-style-type: none"> • 1 • 1 (by 31/12)
1.4	<ul style="list-style-type: none"> • National working meeting in country to evaluate institutional knowledge "value": ARC-Sudan Case Study • National Technical Committees monthly meetings 	<ul style="list-style-type: none"> • 1 • 12 	<ul style="list-style-type: none"> • 1 • 12
2.1	<ul style="list-style-type: none"> • One training course organized (at least 20 participants; >=80% satisfaction/effectiveness rate) • Training course MOODLE module • Develop curriculum for on-demand training course on KM. • Value of Knowledge Country Meeting 	<ul style="list-style-type: none"> • 1 • 1 • 1 • 3 	<ul style="list-style-type: none"> • 1 • 1 (by 31/12) • 1 • 0 (to 2022)
2.2	<ul style="list-style-type: none"> • Number of learning routes organized (target=1; at least 25 participants, >=80% satisfaction/effectiveness rate) 	<ul style="list-style-type: none"> • 1 	<ul style="list-style-type: none"> • 1
3.1	<ul style="list-style-type: none"> • Frequency of use of knowledge products (target = 600 downloads per year and 3,000 visits per year) 	<ul style="list-style-type: none"> • 1 	<ul style="list-style-type: none"> • 1
3.2	<ul style="list-style-type: none"> • National symposia organized by national partners 	<ul style="list-style-type: none"> • 2 	<ul style="list-style-type: none"> • 1 (to 2022)
3.3	<ul style="list-style-type: none"> • Communication material and newsletters. 	<ul style="list-style-type: none"> • 8 	<ul style="list-style-type: none"> • 8

Progress Roadmap



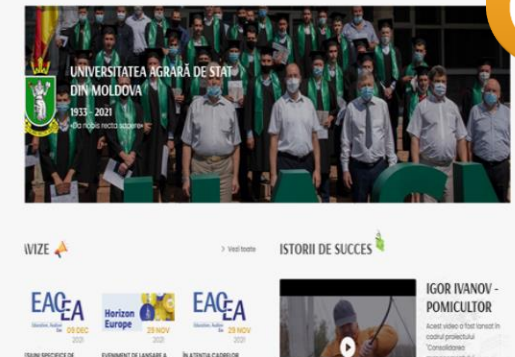
● Communication
 ★ 🍷 Partnership
 ↔ ➤ Online KM Portal
 ■ Knowledge Products
 🍷 CapDev & Assessments

Key Knowledge Products and Developments

Sudan Knowledge Symposium Manuscripts Package



Economic Value of Enhanced Knowledge Management in Agriculture:
A Sudanese Case Study
Jeffrey Alwang
Abdelaziz Hashim



Innovation Challenge Awards



IFAD – USD \$5,000 equity-free grants:

Winner 1: SwitchON Foundation



Winner 2: National School of Agriculture of Meknes Morocco – Irri-Smart

CIHEAM Bari – 2 full (worth \$25,000) scholarships & 1 full tuition assistance to the Master Level I Open Innovation & Youth Entrepreneurship:

Scholarship Winner 1: Rural Farmers Hub



Scholarship Winner 2: Irri-Smart

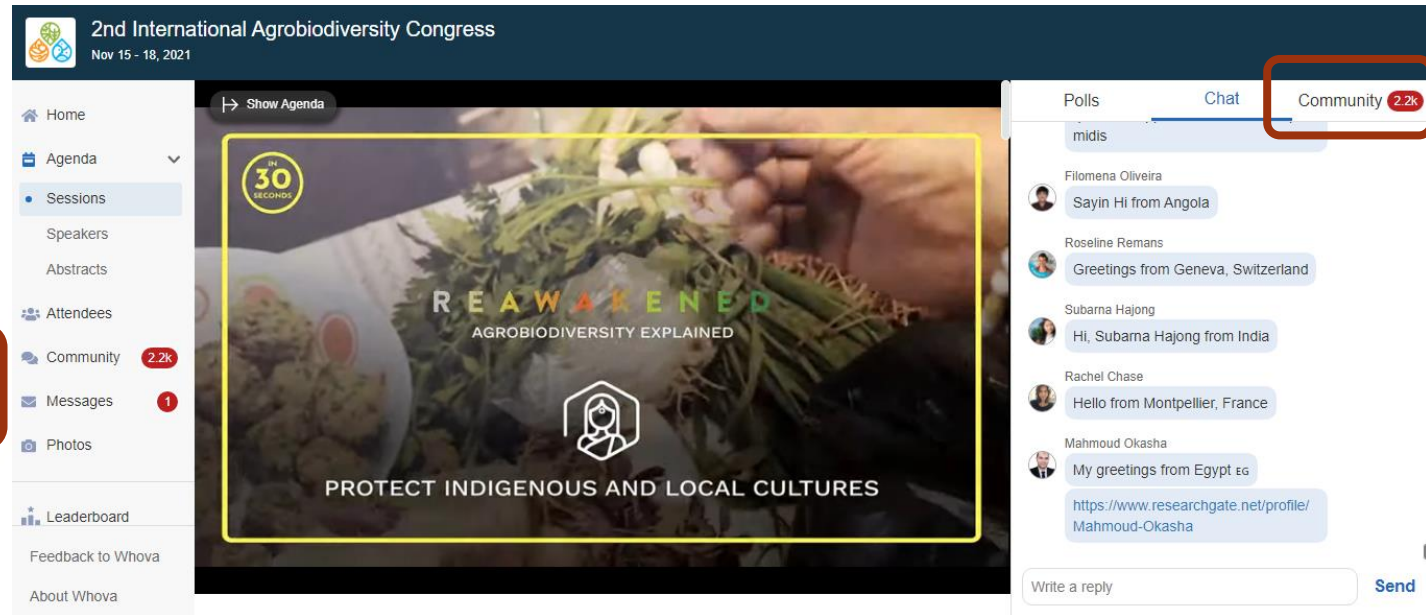
Tuition Winner: Cloud Pads

The Lexicon – Mentoring around storytelling/communications:

Winner 1: SeaSoilution

Winner 2: NovFeed

Winner 3: Cloud Pads



Winner 1: NovFeed

Winner 2: Koolmill

Winner 3: Cloud Pads

IIT – Technological due diligence, expert mentoring, and analysis of market positioning and competitors



Winner 1: Irri-Smart

Winner 2: Koolmill

2021 Budgetary Information

Outcome	Activity	Description of Activity	Target			Note	Carry over 2020	Budget 2021	Partner budget	Co-funding
			Year 2021	Entire Project (2018-2022)	Progress (2018-2020)					
Component 0: Project management (coordination, M&E, steering committee)										
Project management	0.1	Project coordination	6	31	20		\$0	\$140.215		
	0.2	Monitoring and evaluation / financial audit	2	14	7	MTR started end of November 2020 - 1 implementation fund carry forward	\$28.000	\$28.530		\$15,000
	0.3	Steering Committee	2	7	3	Physical SC not possible 2020 - shift to Knowledge sharing event at IFAD HQ (tbc)	\$24.000	\$24.000		\$3,250
Component 1: KM capacity assessment for enhanced formulation of learning needs										
1. Improved understanding of KM capacities of the key rural institutions in 3 target countries	1.1	Assessment of available knowledge, identification of knowledge management capacity gaps and prioritizing learning needs	0	5	5		\$3.256	\$0		
	1.2	Approach Paper on knowledge management and communication strategy	0	1	2		\$0	\$28.995	\$1.275	
	1.3	Development of capacity development and innovation plans for the target countries	0	3	3		\$0	\$0		
	1.4	Regional workshop to kick-start implementation plans and Community of Practice establishment	13	29	11	Workshop, travels, country funds carry forward	\$22.195	\$68.040	\$38.360	\$2,500
Component 2: Capacity development and knowledge systematization										
2. Effective learning systems established across org.processes with human and institutional capacities	2.1	Delivery of on-demand training courses in knowledge management and capacity development best practice	3	8	5	Travel funds were directed to organize 2 more on-demand short-trainings (Sudan&Moldova)	\$3.500	\$64.950	\$50.450	
	2.2	Organization of at least 3 learning routes in the target countries	1	3	1	Logistics funds not spent by Procasur and ICARDA (tentative estimate)	\$55.120	\$131.179	\$80.000	\$10,000
Component 3: Enhanced regional knowledge exchange.										
3. Improved knowledge exchanges among stakeholders based on increased adoption of good practices	3.1	Set-up and regular maintenance of online portal that builds upon previous tools and capacities	1	1	0	KM online portal maintenance costs were lower in 2020	\$13.800	\$53.182	\$10.490	
	3.2	Roll-out of five knowledge symposia	2	5	2	2-stage (shareton + TEDx) in Sudan prepared but physical not held	\$11.800	\$30.642	\$16.000	
	3.3	Development and dissemination of knowledge products	8	30	14	Partner funds carry forward	\$10.020	\$61.362	\$2.200	
Subtotal direct cost							\$171.691	\$631.095	\$198.775	\$30,750
Programme suport cost (8%)							\$13.735	\$50.488		
2% CSP							\$3.783	\$13.904		
Total							\$189.209	\$695.487		

COVID-19 impact \$113,147

Adaptations & Lessons Learned

- **Component 1:** The CoPs established through SKiM have proven to be resilient entities. The resulting network has made possible delivering SKiM activities, supporting partners in their KM autonomous activities, and enable meaningful knowledge sharing at national levels. Establishing the CoPs right after the inception phase has proven instrumental to these achievements and future possibilities of establishing CoPs should be explored.



- **Component 2:** The clear formulation of a Learning Route methodology has highlighted the responsiveness of the SKiM KM CoP to the transfer and uptake of knowledge sharing methodologies, which are adapted by context and based on national partners expertise meeting SKiM partners capacity development needs. Further adaptations of the Learning Route methodology holds a potential for scaling leading to innovation.



- **Component 3:** The national partners have proven to be ready for capitalization of their own knowledge towards meaningful products and developments. The institutional readiness levels reached by national stakeholders have made possible knowledge management achievements at scale, with the same institutions producing those assets, hubs and elaborations needed for their organizational growth, international cooperation and national contexts development. Further efforts in this direction present possibility for regional scaling.



2022 Budgetary Information and Next Steps

Outcome	Activity	Description of Activity			Budget 2022	Budget to Partners
			Target (2022)	Target (2018-2022)		
Component 0: Project management (coordination, M&E, steering committee)					\$129,572	\$0
Project management	0.1	Project coordination	5	31	\$92,417	
	0.2	Monitoring and evaluation / financial audit	4	14	\$6,155	
	0.3	Steering Committee	2	7	\$31,000	
Component 1: KM capacity assessment for enhanced formulation of learning needs					\$119,069	\$90,000
1. Improved understanding of KM capacities of the key rural institutions in 3 (+2) target countries in NEN	1.1	Assessment of available knowledge, identification of knowledge management capacity gaps and prioritizing learning needs	0	5	\$0	
	1.2	Approach Paper on knowledge management and communication strategy	0	1	\$0	
2. Effective learning systems established and embedded across organizational processes with strengthened human	1.3	Development of capacity development and innovation plans for the target countries	0	3	\$0	
	1.4	Regional workshop to kick-start implementation plans and Community of Practice establishment	12	29	\$119,069	\$90,000
Component 2: Capacity development and knowledge systematization					\$166,414	\$113,278
2. Effective learning systems established and embedded across organizational processes with strengthened human	2.1	Delivery of on-demand training courses in knowledge management and capacity development best practice	3	8	\$70,065	\$50,730
	2.2	Organization of at least 3 learning routes in the target countries	1	3	\$96,350	\$62,548
Component 3: Enhanced regional knowledge exchange.					\$123,304	\$17,200
3. Improved knowledge exchanges among stakeholders based on increased adoption of good practices	3.1	Set-up and regular maintenance of online portal that builds upon previous tools and capacities	1	1	\$47,100	\$3,200
	3.2	Roll-out of five knowledge symposia	2	5	\$34,435	\$14,000
	3.3	Development and dissemination of knowledge products	8	30	\$41,769	
Subtotal direct cost					\$538,360	\$220,478
Programme support cost (8%)					\$43,069	
2% CSP					\$11,861	
Total					\$593,290	

Questions and Answers



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Thank You

